

**CITY OF IQALUIT  
CITY COUNCIL MEETING #01  
JANUARY 8, 2019 at 6:00 p.m.  
CITY COUNCIL CHAMBERS**

**PRESENT FROM COUNCIL**

Mayor Madeleine Redfern  
Deputy Mayor Romeyn Stevenson  
Councillor Kuthula Matshazi – via teleconference  
Councillor Jason Rochon  
Councillor Joanasie Akumalik  
Councillor Noah Papatsie  
Councillor Kyle Sheppard

**ABSENT**

Councillor Simon Nattaq

**PRESENT FROM ADMINISTRATION**

Amy Elgersma, Acting CAO  
Sherri Rowe, Finance Contractor  
Andrea Spitzer, Communications Manager  
Jeanie Eeseemailee, Senior Interpreter/Translator  
Tammy Ernst-Doiron, Executive Assistant

**PRAYER**

Councillor Akumalik opened the meeting with a prayer at 6:00 p.m.

**SWEARING IN**

None

**ADOPTION OF AGENDA**

**Motion #19-01**

Moved by: Councillor Rochon  
Seconded by: Deputy Mayor Stevenson

Adoption of the agenda as amended: Add (1) In Camera item – Legal.

**Unanimously Carried**

1. **MINUTES**

- a) City Council Meeting #30 – November 27, 2018

**Motion #19-02**

Moved by: Councillor Rochon

Seconded by: Councillor Sheppard

City Council Meeting Minutes #30 dated November 27, 2018.

**Unanimously Carried**

- b) Planning and Development Committee of the Whole #8 – December 3, 2018

**Motion #19-03**

Moved by: Councillor Akumalik

Seconded by: Councillor Rochon

Planning and Development Committee of the Whole Meeting Minutes #8 dated December 3, 2018.

**Unanimously Carried**

2. **DECLARATION OF INTEREST**

None

3. **DELEGATIONS**

- a) Gabrielle Morrill, Northwestel

Gabrielle Morrill, Manager of Government Relations and Community Engagement, invited the City to take place in a flag raising ceremony to celebrate the 9<sup>th</sup> Annual Bell Let's Talk Day on January 30<sup>th</sup>. Every year, Bell designates a day for people to share stories of recovery and hope from Canadians of all ages living with mental illness or providing support for those who do.

Mental health is a major issue in Iqaluit and Nunavut as a whole. To-date, Bell and its partner companies have contributed \$93.4 million in support of mental health programs across the country, with \$1 million going to northern organizations such as the Nunavut Kamatsiaqtut Help Line, Alianait's Mental Health Awareness Tour, and the Embrace Life Council. Bell is confident that \$100 million will be surpassed on January 30<sup>th</sup>, and will support mental health programs across the country.

Bell is inviting Iqaluit, Whitehorse and Yellowknife to raise a flag to show that all three northern capitals are in support of talking and ending the stigma of mental illness.

**Motion #19-04**

Moved by: Councillor Sheppard

Seconded by: Deputy Mayor Stevenson

That Council raise the Bell Let's Talk flag on January 30<sup>th</sup> in support of the 2019 Bell Let's Talk Day.

**Unanimously Carried**

**4. AWARDS AND RECOGNITIONS**

None

**5. STATEMENTS**

Mayor Redfern wanted to thank and acknowledge 123 Go for their amazing work in organizing the Christmas games, which were well attended, as well as the community feast. It was nice to see that there were games every night over the holidays and it was so successful that an extra night was added on January 1<sup>st</sup>. She noted that the 123 Go Committee was extremely appreciative for the City's support, especially the Department of Recreation and all the sponsors.

Mayor Redfern thanked and acknowledged those who organized the fireworks on January 1<sup>st</sup> at 7:45 p.m. and at midnight.

Deputy Mayor Stevenson acknowledged the water truck drivers, as the schedule was really awkward due to the way the holidays fell. Staffs were able to deliver water during the holidays, which was appreciated by those on trucked water services. Deputy Mayor Stevenson asked Amy Elgersma, Acting CAO, to ensure that staffs are made aware that Council acknowledged their work.

Mayor Redfern noted that she has received positive comments from the citizens thanking the crews who ensured there was water and services over the Christmas period.

Councillor Papatsie noted that the freeze up has begun and reminded residents to be careful where they walk, especially where there are strong currents.

Councillor Papatsie thanked fellow Council members, caregivers and volunteers for getting the community through the Christmas period.

**6. DEFERRED BUSINESS AND TABLED ITEMS**

None

7. **BY-LAWS**

a) **First Reading of By-law(s)**

None

b) **Second Reading of By-Law (s)**

None

c) **Third and Final Reading of By-Laws (s)**

i) Consolidated Fees and Charges By-law Amendment No. 867

**Motion #19-05**

Moved by: Councillor Sheppard

Seconded by: Councillor Rochon

Third and Final Reading of Consolidated Fees and Charges Bylaw Amendment No. 867.  
**For – Sheppard, Stevenson, Rochon, Matshazi, Papatsie**  
**Opposed – Akumalik**

**Carried**

8. **OLD BUSINESS**

None

9. **NEW BUSINESS**

a) Discussion Item – City Committees

Mayor Redfern advised that it is proposed to proceed with the appointment of the Committees of the Whole. She noted with staff vacancies in key positions, changes to Council remuneration, as well as the initiative in the Strategic Plan to review the Committees, she asked Council how they wanted to proceed with the ad hoc committees. Mayor Redfern asked if Council wanted to review the committees and look at the terms of reference.

Mayor Redfern noted that the Niksiit Committee could include more community representatives or partner community organizations. The Disability Committee has not met that often and was initially set up to ensure that land processes and development permits addressed the disability issue. She noted that Councillor Papatsie is a member of the Nunavut Disability Association, which is functioning very well. She felt that the terms of reference and composition of the two ad hoc committees should be reviewed.

Councillor Sheppard noted that in the past, some good work was achieved by the Disabilities Committee. He noted that work carried out by the Committee last year was an overlap of the work being carried out by the Nunavut Disability Association. He expressed concern regarding duplicate work.

Mayor Redfern noted that Councillor Papatsie has shared on numerous occasions that accessibility issues be properly addressed in the General Plan and in the land development process. She noted that accessibility will be included in the review of the General Plan this year. She suggested contacting the Nunavut Disability Association to possibly form a working group to discuss ways to strengthen the General Plan and the land processes regarding accessibility.

Councillor Sheppard agreed that it would be a benefit if the terms of reference were created to focus specifically on certain issues.

Mayor Redfern asked if Councillor Papatsie agreed that the Nunavut Disability Association should be contacted to find some key individuals to assist the Disability Committee to strengthen the General Plan and land processes approval.

Councillor Papatsie agreed that it is a positive step to help make plans and identify targets by working with government departments to disperse information, which will open opportunities for those with disabilities. This is progress and the more we can work together, the stronger the outcome.

Deputy Mayor Stevenson noted that he was a member of the Disabilities Committee and asked if there is a duplication of work by the Nunavut Disability Association. He noted that the Disability Committee does report back to Council and at times, there were action items. He asked if the Nunavut Disability Association would present items to Council, as they are not a committee appointed by Council. If action items will not be presented to Council, then perhaps the focus of the Disability Committee will have to be determined to ensure there are action items as a result of each meeting.

Mayor Redfern noted that discussions were held that committees should have work plans to ensure there are key goals of activities that the committee will attempt to do. She felt that a working group or committee is needed. The issue is that there is no dedicated staff person for the Disability Committee. She noted that the Director and staff of the Nunavut Disability Association have the knowledge of where disability requirements are lacking. She suggested that the Disability Committee terms of reference, composition of the committee and work plan be reviewed with a focus on the General Plan and land processes as a priority.

Deputy Mayor Stevenson noted that the work plan could be a task assigned to the Committee by Council.

Councillor Papatsie was pleased to hear the comments and noted that the five year plan will be coming to an end this year. Therefore, a new plan will have to be developed and if the plan is made by the Disability Committee and Council, goals could be set up for the Committee.

Councillor Akumalik expressed concern with losing support staff on committees. He noted that committees' terms of reference have been discussed numerous years, but has never been resolved. Once again, it is being suggested that the terms of reference be reviewed. He felt the issue is that committees determine a solution which is presented to Council and Council overrides the suggestion.

Councillor Akumalik noted that support staff on the Niksiit Committee is not steady. The Director of the Fire Department was looking after public safety, which was a good idea and worked. Money was provided for safety practices to implement in the community but they were never carried out. He noted it is difficult to fill the Economic Development Officer position for a long period of time.

Councillor Akumalik asked why support staff is continually being lost. The Committee of the Whole is working well as there is a considerable amount of staff support. He suggested that the Recreation Committee should become part of the Committee of the Whole. He noted that the Tax Review Board would be busy if the Committee was functioning properly.

Mayor Redfern noted the Iqaluit Chamber of Commerce is functioning very well. She noted that it is important that Council work with agencies and community organizations that have a shared or overlap mandate. Mayor Redfern noted that Council members have expressed concern that they are not aware when committees meet, what the committee's purpose is to meet, and who the support staff is for a particular committee. It is important to make sure that committees meet to ensure that funding obligations are met. In some instances there may be other inter-agency opportunities for other initiatives.

She noted it is important that instead of just appointing councillors to a committee, that Council have a discussion about each of the individual committees, including the frequency of meetings, what was the outcome of the committee last year, were any recommendations presented to Council and were they accepted, and ensure that the committees are productive and worthwhile, and that the committees are efficient and effective with the time spent by the committee members.

Mayor Redfern noted that there are other departments that do not appear before Council nearly enough, such as municipal enforcement and updates from the fire department regarding fire calls and ambulance calls, which is very useful information. Perhaps some background information could be added to the ad hoc committees and be brought to a special workshop for review. There are several committees that do not have any support staff; there is no Economic Development Officer and Fire Chief.

Councillor Matshazi felt the review of the committees is important, as the committees are supposed to assist Council with their business and help provide goals for services and programs for the community. He suggested that an independent consultant could review the committee structure, in conjunction with Council's mandate. Based on the information and review, there could be a recommendation on what committees are needed and their terms of reference. He felt an internal review would not provide an overall view on structure and mandate.

Mayor Redfern clarified that Councillor Matshazi is suggesting that staff develop a Request for Decision outlining the options for engaging an independent consultant to assist Council on the review of the committees.

Mayor Redfern asked if Council agreed that the matter be referred to staff to bring options forward for an independent review of the ad hoc committees.

Councillor Akumalik expressed concern on the timeline as in October, there is a municipal election.

Mayor Redfern advised that the Request for Decision could be presented to Council at their next meeting and the timeline could be determined at that time.

Deputy Mayor Stevenson asked if the Strategic Plan will be reviewed this month.

A staff member advised that the review of the Strategic Plan will be carried out next month.

Deputy Mayor Stevenson felt it would be better to align the review of the Strategic Plan and the ad hoc committees.

Mayor Redfern felt it was a good suggestion and asked if the independent review of the ad hoc committees could be completed and presented to Council and management before or during the review of the Strategic Plan.

Deputy Mayor Stevenson felt the independent review should be part of the review of the Strategic Plan. He suggested that the ad hoc committees' composition continue until the review.

Councillor Matshazi agreed that the ad hoc committees should continue as they are until the review. He suggested that the workshop for the review of the Strategic Plan should be separate from the review of the ad hoc committees.

Mayor Redfern noted that some background work on the ad hoc committees would be required to help form the discussion. An additional half day could be added to the Strategy Plan Workshop to discuss only the ad hoc committees.

Councillor Matshazi expressed concern that sufficient time be allocated for the discussion.

Councillor Akumalik expressed concern that a facilitator for the Strategic Plan be hired locally to ensure there is sufficient time for Council to discuss matters and not have to hurry through items.

Mayor Redfern suggested that a February date is being suggested to ensure that councillors and senior management are available to attend the workshop. This would also give sufficient time to find a facilitator and venue.

Mayor Redfern noted that some direction has been provided to staff. That being, the current committees will continue as they currently are, research on the ad hoc committees, finding a full day for the Strategic Plan Workshop and a half day for the ad hoc committee review and a facilitator.

**Motion #19-06**

Moved by: Deputy Mayor Stevenson

Seconded by: Councillor Akumalik

That the City's standing and ad hoc committees continue with their 2018 composition until the time those committees are reviewed in conjunction with the Strategic Plan.

**Unanimously Carried**

b) Appointment of Chair and Vice Chair – Finance Committee of the Whole

Councillor Matshazi asked if the committee system will be reviewed in its entirety.

Mayor Redfern advised that currently there is designated staff support for every committee of the whole and the committees are made up of the all the council members. The usual practice at the beginning of each new year is the appointment of the chair and vice chair of those committees.

Councillor Matshazi noted that the motion that just passed approved the same people remaining in the same positions until the review of the committees.

Mayor Redfern pointed out that the motion was for the ad hoc committees.

**Motion #19-07**

Moved by: Councillor Akumalik

Seconded by: Councillor Rochon



That Councillor Sheppard is appointed Chair of the 2019 Finance Committee of the Whole and Deputy Mayor Stevenson is appointed Vice Chair.

**Unanimously Carried**

- c) Appointment of Chair and Vice Chair – Engineering and Public Works Committee of the Whole

**Motion #19-08**

Moved by: Deputy Mayor Stevenson

Seconded by: Councillor Sheppard

That Councillor Akumalik is appointed Chair of the 2019 Engineering and Public Works Committee of the Whole and Councillor Papatsie is appointed Vice Chair.

**Unanimously Carried**

- d) Appointment of Chair and Vice Chair – Planning and Development Committee of the Whole

**Motion #19-09**

Moved by: Councillor Sheppard

Seconded by: Councillor Papatsie

That Councillor Akumalik is appointed Chair of the 2019 Planning and Development Committee of the Whole and Deputy Mayor Stevenson is appointed Vice Chair.

**Unanimously Carried**

- e) Discussion Item – 2019 FCM Conference Quebec City

Mayor Redfern noted that the 2019 FCM Conference will be held in Quebec City the end of May. In the past, the mayor, CAO and one or two council members attended the conference. She pointed out that last year, Deputy Mayor Stevenson and Councillor Sheppard attended the FCM Conference.

Councillor Sheppard noted that previously it was agreed that Council members would cycle year by year. He inquired about who is available and interested in attending.

Councillor Matshazi asked the theme of the Conference and felt that it may be more worthwhile to align it with a specific councillor.

Mayor Redfern noted that this year is the federal election and as an FCM board member, there is a lot of focus on ensuring that FCM influences all federal parties on their policy

positions as it relates to three key themes: connectivity, public infrastructure and social infrastructure.

Councillor Akumalik advised that he is interested and available to attend the conference.

Councillor Rochon recommended Councillor Matshazi consider attending. Councillor Matshazi advised that he was interested and available to attend.

Mayor Redfern noted that there is a trade show at the FCM Conference and the Director of Engineering and Public Works should attend if he is available.

Mayor Redfern confirmed that Councillor Akumalik, Councillor Matshazi and herself will attend the FCM Conference. She noted that rooms have already been reserved.

Councillor Akumalik asked if alternates should be appointed.

Deputy Mayor Stevenson and Councillor Sheppard indicated they would be alternates.

## 10. COMMITTEE REPORTS

None

## 11. CORRESPONDENCE

### a) Nunavut Research Institute Application

The Nunavut Research Institute submitted an application on “An Assessment of Municipal Materials Management Stream Using the Circularity Index.” The purpose of the assessment is to identify where along the waste stream Iqaluit may be losing plastics to landfill or the environment. The assessment would be carried out from September 1<sup>st</sup>, 2019 to April 30<sup>th</sup>, 2020.

### Motion #19-10

Moved by: Councillor Sheppard

Seconded by: Deputy Mayor Stevenson

That the NRI Application “An Assessment of Municipal Materials Management Stream Using the Circularity Index” is approved and that Council requests a copy of the report.

**For – Sheppard, Stevenson, Rochon, Matshazi, Papatsie  
Opposed – Akumalik**

**Carried**

Councillor Sheppard requested that a copy of the report be obtained upon completion of the assessment.

Councillor Akumalik noted that waste management is currently being changed and he felt such an assessment would not be beneficial after the fact.

Deputy Mayor Stevenson noted that the assessment is specifically regarding plastics and the removal of same from the waste stream. He noted that in the plan, plastics are currently going to landfill. It was hoped that removal of plastics or other waste from landfill will take place in the future. He pointed out that the building will be capable of changing processes to remove more items from the landfill. He felt that the assessment might have some interesting aspects to remove plastics. The plan has been constructed to allow change in the future and to improve waste reduction.

Mayor Redfern felt this was a good opportunity to provide information on the waste management plan to the research group and to review the options as a result of the assessment.

b) Nunavut Research Institute – Annual Summary Report

The Nunavut Research Institute provided the Annual Summary Report on “The Canadian Domestic Homicide Prevention Initiative with Vulnerable Populations.” for Council’s information.

c) Minister of Infrastructure and Communities – Smart Cities Challenge

A letter was received from the Minister of Infrastructure and Communities congratulating Iqaluit on becoming a finalist in the inaugural competition of the Smart Cities Challenge. Communities across Canada were asked to identify ways in which they could use innovation, data and connected technology to improve the lives of their residents.

d) Dedicated Flag Pole

Deputy Mayor Stevenson noted that raising a flag was discussed under item 3, but would normally be dealt with under correspondence. He noted that a discussion was previously held regarding a policy for raising flags and also a dedicated flag pole and asked for an update.

Amy Elgersma, Acting CAO, advised that the City Clerk is working on a policy for flags. She noted that there is not a project planned for a specific flag pole, but staff has recently discussed the matter, as there is a 2019 project to replace the City flag poles. Staff will review the matter to determine if an additional pole can be erected.

**12. IN CAMERA SESSION**

(1) as per Section 22 (2) (a) CTV Act and By-law 526 Section 67

- Legal Item

**Motion #19-11**

Moved by: Deputy Mayor Stevenson

Seconded by: Councillor Sheppard

That Council goes In Camera at 7:05 p.m.

**Unanimously Carried**

**Motion #19-12**

Moved by: Councillor Rochon

Seconded by: Councillor Sheppard

That Council returns to regular session at 7:26 p.m.

**Unanimously Carried**

**13. ADJOURNMENT**

**Motion #19-13**

Moved by: Councillor Rochon

Seconded by: Councillor Sheppard

That Council adjourns at 7:27 p.m.

**Unanimously Carried**

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Madeleine Redfern  
Mayor

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Amy Elgersma  
Acting Chief Administrative Officer

Approved by City Council on the **12** day of **February**, 2019.