CITY OF IQALUIT
CITY COUNCIL MEETING #13
City Council Chambers
November 24, 2026 at 6:00 PM
AGENDA

MOMENT OF SILENCE

SWEARING IN – None.

ADOPTION OF AGENDA

1. MINUTES

a) Governance and Priorities Committee of the Whole Meeting #08 Minutes dated October 20, 2026

b) City Council Meeting #12 Minutes dated October 27, 2026

2. DECLARATION OF INTEREST

3. DELEGATIONS

None.

4. AWARDS AND RECOGNITIONS

None.

5. STATEMENTS

6. DEFERRED BUSINESS AND TABLED ITEMS

None.

7. BY-LAWS

a) **First Reading of By-law(s)**.

None.

b) **Second Reading of By-law(s).**

None.

c) **Third Reading of By-law(s).**

None.

8. OLD BUSINESS

None.

9. **NEW BUSINESS**

a) Request for Decision and Planning Report
DP 26-018 & SK 26-010 - "Tisi Hub" Youth Centre in Core Area
Applicant: Qaujigiartiit Health Research Centre
Samantha Toffolo, Contract Planner

b) Request for Decision and Staff Report
Lot 920, Plan 3309: Lease Termination
Mathew Dodds, Director of Planning and Development

c) Request for Decision – 2027 Operating Budget
Peter Tumilty, Chief Financial Officer

d) Request for Decision – 2027 Council Meeting Calendar
Brianna Longworth, City Clerk

10. COMMITTEE REPORTS

None.

11. CORRESPONDENCE

a) Information Item – Qikiqtani Inuit Association (QIA) – QIA Grants and Contributions Program 2026/2027

12. IN-CAMERA SESSION
As per Section 22(2)(a) of the Cities, Towns and Villages Act and By-law No. 526 Section 67

a) Legal

13. ADJOURNMENT

Next City Council Meeting December 8, 2026

MINUTES
CITY OF IQALUIT
GOVERNANCE AND PRIORITIES
COMMITTEE OF THE WHOLE MEETING #08
OCTOBER 20, 2026 at 6:00 p.m.
CITY COUNCIL CHAMBERS

PRESENT FROM COUNCIL

Councillor Kyle Sheppard, Chair
Mayor Solomon Awa
Deputy Mayor Kimberly Smith
Alternate Deputy Mayor Harry Flaherty
Councillor Methusalah Kunuk
Councillor Kuthula Matshazi

ABSENT

Councillor Amber Aglukark
Councillor Simon Nattaq
Councillor Romeyn Stevenson

PRESENT FROM ADMINISTRATION

Steve England, Chief Administrative Officer
Bill Williams, Deputy Chief Administrative Officer
Jamie Evic, Deputy Chief Administrative Officer
Brianna Longworth, City Clerk
Katrina Sarmiento, Deputy City Clerk
Peter Tumilty, Chief Financial Officer
Steven Allen, Chief Enforcement Officer
Kevin Kerr, Director of Engineering and Capital Projects – via teleconference
Mathew Dodds, Director of Planning and Development
Reiko Kobayashi, City Planner
Dominik Gagné, Economic Development Officer/Acting Communications and Customer Service Manager

MOMENT OF SILENCE

Councillor Sheppard opened the meeting at 6:00 p.m. with a moment of silence.

ADOPTION OF AGENDA

Motion GP 26-57

Moved by: Deputy Mayor Smith
Seconded by: Alternate Deputy Mayor Flaherty

Adoption of agenda as presented.

Unanimously Carried

1. DECLARATION OF INTEREST

Following the vote to go In Camera, Alternate Deputy Mayor Flaherty declared a conflict of interest regarding:

7. IN CAMERA SESSION
   a) Legal Item

2. PUBLIC ENGAGEMENT ITEMS

a) Nunavut Arctic College – Student Rates for Iqaluit Aquatic Centre

Jeremy Debicki, Student Life Coordinator, Nunavut Arctic College, was in attendance via teleconference to make a presentation regarding Student Rates for the Iqaluit Aquatic Centre. The following are the highlights of the presentation:

- Requesting a reduced rate for post-secondary students aged 18 and older
- Aquatic Centre adult rate is $105/month
- Fee is higher compared to other facilities in Canada
- Requesting to allow Nunavut Arctic College to purchase ten student passes that can be signed out by students
    - Previously, daily passes were purchased, but the passes do not allow students to develop consistent fitness habits to support their physical and mental health wellness
- Approximately 200 students arrive in Iqaluit at the end of August and do not return home until the following April or May
    - Many are not from Iqaluit

Deputy Mayor Smith made the following comments:

- Researched other facilities and found that the student rate is between the child and adult rate
- Noted that during the summer months, students return home to Iqaluit and could take advantage of the student rate when using the Aquatic Centre
- Suggested that consideration of a student rate be discussed when reviewing other rates on the schedule of fees

Councillor Sheppard made the following comment and asked the following question, which Mr. Debicki answered:

- Aquatic Centre is currently subsidized by the City
- Has the Government of Nunavut been approached to incorporate a program to provide funding to help offset the cost of the Aquatic Centre fees?
    - Funding Application has been submitted to the Government of Nunavut Department of Health for $5,000 to purchase daily passes

- Pointed out that the City would receive revenue from the student passes as students are not currently using the facility

Deputy Mayor Smith made the following comment:

- Understood that the Government of Nunavut provided employees with a reduced rate for Aquatic Centre passes and perhaps this could be extended to students

3. DEPARTMENT UPDATES

a) Information Item – Municipal Enforcement

Steven Allen, Chief Enforcement Officer, provided an overview of the Municipal Enforcement Department. The following are the highlights of the presentation:

- Enforces Municipal By-laws and designated Territorial Acts and Regulations
- Explained the Departmental Structure
- Reviewed the various by-laws and enforcement
- Officers receive regular training
- Conduct Bike Safety Events
- Road Safety Enforcement Initiative

Deputy Mayor Smith made the following comments and asked the following questions, which Mr. Allen answered:

- Municipal Enforcement has the ability to lay charges under the *Traffic Safety Act* but does not have the ability to prosecute. Government of Nunavut must prosecute but often withdraws charges. Can staff elaborate on why charges are often withdrawn?
    - Have not laid charges under the *Traffic Safety Act* for a few years
        - Government of Nunavut contracted the Public Prosecution Service of Canada (PPSC), who attended court and advised they did not have capacity to be handling territorial prosecutions
    - Traffic Safety By-law has been amended to mirror the *Traffic Safety Act*
- Do any of the by-laws require amendments to strengthen those by-law(s)?
    - There are a few amendments that will be presented to Council at a future date.
- Road Safety Enforcement Initiative in partnership with the RCMP was a successful program and results were seen. Requesting the RCMP to restore the program.
- Bike Safety event was very successful. Is it possible to give the participants a bike license to show that they have passed?

Alternate Deputy Mayor Flaherty asked the following question, which Mr. Allen answered:

- How many positions are filled with people who can speak Inuktitut?
    - No officers currently that are beneficiaries
    - Have been some in the past, but they have moved on to other positions

- Always actively searching for Nunavut beneficiaries to join the team

Councillor Sheppard made the following comment and asked the following questions, which Mr. Allen answered:

- Is it possible to compile the number of taxi complaints received that do not become official complaints?
  - Records are kept for all taxi complaints
  - Complaints such as those relating to tone of voice used by a driver, speaking to an underaged passenger or not giving correct change are all related to company customer issues, which cannot be enforced
- Recognizes that the department is currently understaffed, but it would be beneficial for Council to see the number of complaints and any trends that are developing
- How do you better manage illegal development of structures being built without permits?
  - Not aware when structures do not have permits
  - Assist Planning Department when requested
  - Steve England, Chief Administrative Officer, noted that a position to enforce illegal development can be discussed with Planning staff

4. DEFERRED BUSINESS AND TABLED ITEMS

None

5. NEW BUSINESS

a) Discussion Item – Nunavut Arctic College Request – Verbal

Councillor Sheppard made the following comment:

- It was suggested earlier in the meeting that the matter of student rates be deferred until the next fulsome review of fees.

Councillor Matshazi made the following comment:

- Agreed with a fulsome review of fees

b) Request for Decision – 2027 Capital Budget

Peter Tumilty, Chief Financial Officer, indicated the following:

- Reiko Kobayashi, City Planner, would provide an audio-visual aid to show the location of the various projects throughout the city
- Bill Williams, Deputy Chief Administrative Officer, and Kevin Kerr, Director of Engineering and Capital Projects, would assist with answering questions

Mr. Tumilty presented the 2027 Capital Budget. The following are the highlights:

- Presenting early to facilitate the tendering process in advance in order to procure materials for the sealift prior to the construction season
- Capital Spending Plan format has changed and will show the entire project cost in the current year as opposed to spreading the cost over the life of the project
    - Includes projects that have partial or full federal funding
    - Revised format assists in awarding multi-year projects as the entire project is approved by Council
    - 2027 Capital Spending Plan is $125.6 million higher than the 2026 Capital Spending Plan as a result of the revised format
- 2027 Capital Spending Plan is $216,215,000
- Capital Spending Plan contributions
    - City - $41.4 million
    - Government of Nunavut - $10.6 million
    - Government of Canada - $164 million
- City is effectively able to leverage third party funding
- $41.4 million is an increase of $13 million from 2026
    - Spending amount could be less depending whether projects are completed
    - $3 million identified for new projects
    - Estimates for projects change with the tendering process
- Consideration must be given to adding a number of projects yearly as this may not continue to be sustainable
- Must continue to leverage federal funding whenever possible
- Reviewed each section, which included an audio-visual aid showing the location of the various projects throughout the city

Mayor Awa asked the following questions, which Mr. Williams answered:

- Can you clarify the Relocation of Shooting Range 1.03?
    - Related to the long-term water project and once approval is received from the Nunavut Water Board, discussions will begin on relocating the shooting range
- When replacing heavy equipment, can other hamlets be included in order to obtain a better price because multiple purchases are being made?
    - Advised that the heavy equipment being purchased is specific to Iqaluit and may not meet the same needs for hamlets
    - Have not reached out to other hamlets to determine if there are potential opportunities for joint purchases

Steve England, Chief Administrative Officer, made the following comment:

- Nunavut Association of Municipalities (NAM) would be holding meetings in February 2027, and Council could forward a Resolution regarding joint purchases

Councillor Sheppard made the following comments:

- City's fiscal year end is December 31, while the fiscal year end for hamlets is March 31, adding difficulty in coordinating purchases

- May be more beneficial for all the hamlets to consider opportunities for joint purchases

Deputy Mayor Smith made the following comments:

- Indicated that the audio-visual aid showing the various locations for the projects was very helpful
- Good to plan for future growth for Areas E and G
- Include in next year's budget identification of new playgrounds for new developments to avoid having children crossing roads to access a playground

Councillor Matshazi made the following comment and asked the following questions, which Mr. Williams answered:

- Appreciated staff obtaining funding from Government of Nunavut and the Federal Government
- What criteria is used to prioritize capital projects?
    - Staff consider carry-forward and multi-year projects first
    - Identifying new projects from discussions with Council, as well as determining the needs of all departments
    - Mr. Kerr explained that Engineering manages the Capital Spending Plan and considers addressing all departmental needs, which in most cases requires water and sewer infrastructure to support existing and new development
        - Consider needs and wants of all departments to determine what is a priority and/or balance with a goal to improve quality of life in Iqaluit
- Is there any engagement with the residents to determine their priorities?
    - Councillor Sheppard explained that community needs are brought forward by councillors as a result of discussions with residents, such as the recent paving projects
    - Majority of the Capital Spending Plan is required to support existing infrastructure
    - Mr. Williams noted that a lot of projects are based on available funding from the Government of Nunavut and the Federal Government
        - Funding was available for critical infrastructure upgrades
        - CanNor funding was received to update the Master Infrastructure Plan for the city, which will be beneficial once the long-term water project is completed and will guide decisions on long-term needs

Mayor Awa asked the following question, which Mr. Tumilty answered:

- Has consideration been given to constructing a new sewer dispensing location near the Arctic Winter Games Arena due to increased development in the area?
    - Staff are planning a sewer reception station near the Arctic Winter Games Arena, particularly with the development of the new subdivision with trucked water and sewer services

Councillor Kunuk made the following comment and asked the following question, which Mr. Tumilty answered:

- Explained that discussions took place with hamlets regarding purchasing of heavy equipment and it was determined that hamlets use a different process
- Is the City required to pay taxes when purchasing heavy equipment?
    - City is required to pay Goods and Services Tax (GST), but the amount is received back quarterly.

Alternate Deputy Mayor Flaherty made the following comment and asked the following questions, which were answered by staff:

- Why did the five-year Capital Plan not include any plans for a city hall that is owned by the City?
    - Mr. Williams advised that the Capital Spending Plan includes the long-term water project and water upgrades to support growth in the city
    - Funding opportunities have not been identified for major projects such as a city hall or recreation facilities
        - Proposals have been submitted to the Federal Government for recreation facilities, but have not been approved
    - Council would have to direct staff to begin work to determine the location for a city hall
    - Next big project will be the water treatment plant
- Where will the money come from for the City's share of the Capital Spending Plan?
    - Mr. Tumilty explained that staff ensure that the Capital Spending Plan falls within the fund balances – General, Water and Sewer, Sanitation, and Land Funds
    - No requirement to raise taxes to fund the Capital Spending Plan
    - Determination will be made as to whether taxes will have to be raised once the Operating Budget is presented and discussed
- Just received the document a few days ago and would like to see a breakdown of where the money is spent for each item
    - Mr. Williams noted that a workshop was held to discuss capital items and large capital projects
    - Capital items were previously discussed by the committee
    - Capital Spending Plan is being presented now and will be presented to Council for approval
    - Very few new projects and majority of projects are carry-forward from previous years

Councillor Sheppard made the following comments:

- Early in the year to receive the Capital Spending Plan, which is appreciated
- Private companies operate differently than government entities
- Not common or appropriate for Council to be involved in spending details
- Administration can provide information if there are specific items that warrant details

Alternate Deputy Mayor Flaherty made the following comments:

- Clarified that the audio-visual slides showed the location of some of the capital projects
- Suggested that the audio-visual slides should be included with the Capital Spending Plan documentation, so the information was available prior to the meeting
- Clarified that the question relating to the City's share of the Capital Spending Plan was to ensure that the public understood that various funds would be used to fund the projects

Councillor Sheppard made the following comments:

- Agreed that using the Geographic Information System (GIS) to show the location was very helpful
- Noted that the various fund sources and amounts are shown on the top of the Capital Spending Plan
- Beneficial to highlight the source of funds when information is shared with the public
- Operating Budget will determine tax increases and requires a discussion by Council

Mr. Williams made the following comments:

- New Geographic Information System allows staff to provide a map
- Map was difficult to print due to its size
- Staff are considering options to have the map included on councillors' tablets

Councillor Sheppard asked the following question, which Mr. Williams answered:

- Does the system have a function for a view-only access that could be assigned to councillors, so they have the opportunity to click on an item and look at the map?
    - System has the potential to assign access to councillors, which staff would be required to set up
    - Staff will consider this for the next Capital Spending Plan

Councillor Matshazi made the following comment, to which Mr. Tumilty responded to:

- Utilidor Upgrades 8.07 - has no associated funding
    - Some items are from a previous Capital Spending Plan and projects are not deleted if there was associated funding in a previous year
    - Budget was amended to reduce the amount to zero in this instance
    - Mr. Williams noted that previously, the Capital Spending Plan included blanket utilidor upgrades
        - Capital Spending Plan now shows exact locations for utilidor upgrades, which provides more detail

Councillor Kunuk made the following comments, to which Mr. Williams responded to:

- Capital Spending Plan is a five-year plan and suggested that a column be added to show projects beyond the five years

- Would ensure projects would not be forgotten such as a community hall
    - Reiterated that the Master Infrastructure Plan was being updated, which included the needs and wants and would replace the Integrated Community Sustainability Plan
    - Master Infrastructure Plan will be presented to Council for approval that includes priority items that currently do not have available funding

Councillor Sheppard made the following comments and asked the following questions, which Mr. Williams answered:

- Future Growth Area E and G Planning 15.03 – Will this work be carried out by staff or will the work be contracted out?
    - Staff are currently working on this project
    - Staff will discuss Planning Department staffing requirements with all the ongoing projects when reviewing the Operating Budget
    - Monies allocated in the Capital Spending Plan relate to planning work that is capitalized and monies are recovered on lot disposal
- When will lots be developed?
    - New General Plan and Zoning By-law will affect timelines
    - Staff anticipate that by the end of 2027, a discussion can take place to determine if the project is undertaken by the City, similar to Joamie Court, or if the project will go to competition, like Tundra Ridge
- Expressed the need for housing
- When does the planning process get built into the Capital Spending Plan?
- No long-term recreational planning funding work has been carried out since the Aquatic Centre was constructed
    - Staff is dealing with critical infrastructure
    - Noted that Dominik Gagné, Economic Development Officer, was very proactive on the needs and wants of Council
    - Several recreation funding applications have been submitted but difficult to receive approval because requests come from across Canada
    - Limitations on debt financing without a plebiscite and/or Ministerial Approval
    - Staff anticipate discussions with Council in the near future regarding the maintenance of existing recreation facilities versus the construction of new facilities
    - Funding opportunities available in which staff have submitted applications for and are awaiting responses
- Opportunity for the City to plan projects to ensure applications can be submitted when funding opportunities become available
- Needs of the community have changed, and plans need to be updated

Motion GP 26-58

Moved by: Deputy Mayor Smith
Seconded by: Councillor Matshazi

Committee recommends that Council approve the Capital Budget for 2027 as presented.

Unanimously Carried

c) Memo – General Plan and Zoning By-law Repeal and Replace – Committee Update

Mathew Dodds, Director of Planning and Development, provided a Progress Update on the General Plan and Zoning By-law Repeal and Replace Process. The following are the highlights:

- Project started in summer of 2022
- Changes to the *Planning Act* required significant revisions
- Staff identified the need for a Climate Hazard Study, which included extensive geophysical investigation
- Final Drafts completed
    - General Plan Maps
    - General Plan By-law
    - Zoning Maps
- Final Draft – Zoning By-law close to completion
- Final stages
    - First Reading of By-laws – January 2027
    - Public Hearing – March 2027
    - Second Reading of By-laws – March 2027
    - Ministerial Approval – April 2027
    - Third and Final Reading of By-laws – May 2027

Deputy Mayor Smith made the following comment:

- Thanked staff for a considerable amount of work that was carried out to update the General Plan and Zoning By-law

d) Discussion and Review Item – Council Indemnity By-law No. 970

Brianna Longworth, City Clerk, presented a Discussion and Review Item regarding Council Indemnity By-law No. 970. The following are the highlights of the presentation:

- Section 3.6 requires Council to review the annual indemnity of elected members in the last year of each Council term
    - Any changes will come into effect for the next municipal council
- Next municipal election is October 2027
- Other revisions to the by-law can also be made
- Additional review can be held at a future meeting based on discussion and feedback

Deputy Mayor Smith made the following comments:

- Proposed changes should be discussed when more councillors are in attendance

- Has been advocating that the position of mayor should be changed to a part-time role since prior to the last election
- Residents who have housing supplied by their employer are effectively prohibited from running for mayor
- In most places in Canada, a municipal unit does not have a full-time mayor until there is a population of about 50,000 people

Alternate Deputy Mayor Flaherty asked the following question, which Ms. Longworth answered:

- Where did the allowance and per diem amounts shown in Section 4 come from as the amounts appear to be outdated?
    - Councillor Sheppard suggested that the allowance and per diem amounts should be reviewed to determine if they meet best practices
    - Council Indemnity By-law No. 970, including the monetary amounts, was passed by the last Council in October 2023
    - Staff can research current allowances and per diem rates

Councillor Sheppard made the following comment:

- Was in favour of the compensation in the current Schedule "B"

Deputy Mayor Smith made the following comments:

- Was in favour of the compensation in the current Schedule "B"
- Noted that the Government of Nunavut has specific types of leave that can be used by employees away on municipal business
- Evaluate allowances and per diem rates

Councillor Sheppard made the following comment:

- Pros and cons for a full-time mayor versus a part-time mayor

Alternate Deputy Mayor Flaherty made the following comments:

- In general, the north is different than the south and residents "wear multiple hats".
- Must be realistic when reviewing by-laws when residents have multiple responsibilities
- Agrees that a discussion should be held when more councillors are in attendance

Councillor Sheppard made the following comments:

- Important that the by-law is reviewed early in 2027 so that eligible residents who may wish to run for council positions have the information early
- Request Administration to review the allowances and per diem rates and provide a report to the committee in January so councillors can have a fulsome discussion

6. OPEN DISCUSSION ITEMS

None

7. IN CAMERA SESSION

(1) as per Section 22 (2) (a) *Cities, Towns and Villages Act* and By-law No. 526 Section 67

- Legal

Motion GP 26-59

Moved by: Deputy Mayor Smith
Seconded by: Alternate Deputy Mayor Flaherty

Committee goes In Camera at 8:19 p.m. **Unanimously Carried**

Alternate Deputy Mayor Flaherty declared a conflict of interest regarding the In Camera item and left for the remainder of the meeting.

Motion GP 26-60

Moved by: Deputy Mayor Smith
Seconded by: Councillor Matshazi

Committee returns to Regular Session at 8:53 p.m. **Unanimously Carried**

8. ADJOURNMENT

Motion GP 26-61

Moved by: Deputy Mayor Smith
Seconded by: Councillor Kunuk

Committee adjourns at 8:53 p.m. **Unanimously Carried**

_____
Councillor Kyle Sheppard
Chair

_____
Brianna Longworth
City Clerk

Approved by City Council on the ____ day of _____ 2026.

CITY OF IQALUIT
CITY COUNCIL MEETING #12
OCTOBER 27, 2026 at 6:00 p.m.
CITY COUNCIL CHAMBERS

PRESENT FROM COUNCIL

Mayor Solomon Awa
Deputy Mayor Kimberly Smith
Councillor Amber Aglukark – via teleconference
Councillor Methusalah Kunuk
Councillor Kuthula Matshazi
Councillor Kyle Sheppard
Councillor Romeyn Stevenson

ABSENT

Alternate Deputy Mayor Harry Flaherty
Councillor Simon Nattaq

PRESENT FROM ADMINISTRATION

Steve England, Chief Administrative Officer
Bill Williams, Deputy Chief Administrative Officer
Jamie Evic, Deputy Chief Administrative Officer
Brianna Longworth, City Clerk
Katrina Sarmiento, Deputy City Clerk
Peter Tumilty, Chief Financial Officer
Dominik Gagné, Economic Development Officer/Acting Communications and Customer Service Manager

MOMENT OF SILENCE

Mayor Awa opened the meeting at 6:00 p.m. with a moment of silence.

SWEARING IN

None

ADOPTION OF AGENDA

Motion #26-198

Moved by: Deputy Mayor Smith
Seconded by: Councillor Stevenson

Adoption of agenda as presented. **Unanimously Carried**

1. MINUTES

a) Governance and Priorities Committee of the Whole Meeting #06 Minutes dated September 15, 2026

Motion #26-199

Moved by: Councillor Sheppard
Seconded by: Deputy Mayor Smith

Governance and Priorities Committee of the Whole Meeting #06 Minutes dated September 15, 2026.

Unanimously Carried

b) City Council Meeting #11 Minutes dated September 22, 2026

Motion #26-200

Moved by: Deputy Mayor Smith
Seconded by: Councillor Sheppard

City Council Meeting #11 Minutes dated September 22, 2026.

Unanimously Carried

c) Governance and Priorities Committee of the Whole Meeting #07 Minutes dated October 6, 2026

Motion #26-201

Moved by: Councillor Sheppard
Seconded by: Councillor Stevenson

Governance and Priorities Committee of the Whole Meeting #07 Minutes dated October 6, 2026.

Unanimously Carried

2. DECLARATION OF INTEREST

Councillor Stevenson declared a conflict of interest regarding:
12. IN CAMERA
b) Legal

3. DELEGATIONS

a) Iqaluit RCMP Detachment Monthly Reports – July, August and September 2026

Corporal Sean Mulcahy, Iqaluit RCMP, was in attendance and presented the July, August and September 2026 Monthly Reports.

Councillor Sheppard asked the following question, which Corporal Mulcahy answered:

- When responding to calls for service, how often do members find small quantities of hard drugs?
    - Not uncommon to find baggies on people, but generally they are not full
    - Larger drug busts result from information from community members and a lot of work carried out by the RCMP

Deputy Mayor Smith made the following comments, which Corporal Mulcahy responded to:

- Impaired driving continues in the community, and wrecked vehicles are seen around the city after weekends are over
- Would like to see more ride programs occurring in the city
- Ride program initiative held previously to address impaired commercial drivers
- Any initiative to get impaired drivers off the roads would be appreciated
    - *Liquor Act* violations can also be related to public drinking and other calls for service
    - Traffic check stops with By-law Enforcement started last weekend and will continue throughout the upcoming holiday season

Councillor Aglukark asked the following question, which Corporal Mulcahy answered:

- Do the RCMP provide presentations on violence at schools throughout the year to help youth manage difficult situations?
    - Not aware if the RCMP has a presentation on violence, but can work with the schools and other partners to provide presentations on violence
    - Most of the presentations made at schools are recommended by the school principal

Councillor Kunuk made the following comments and asked the following questions, which Corporal Mulcahy answered:

- Good that the RCMP have a positive impact in the community
- RCMP are using ATVs to patrol the beach. Will the patrols continue?
    - Patrols are carried out during the summer months
- Can the RCMP provide additional patrols during the open hours at the beer and wine store?
    - During the day, officers are stationed around the beer and wine store to help deter public alcohol consumption.

Councillor Matshazi asked the following question, which Corporal Mulcahy answered:

- Are there hate-related crimes in the community and if so, are they tracked or recorded?
    - Any hate-related crimes would be recorded under "other criminal"
    - Have reviewed majority of the files and have not seen any hate-related incidents

4. AWARDS AND RECOGNITIONS

None

5. STATEMENTS

Mayor Awa noted that the Nunavut Association of Municipalities (NAM) would be holding their Annual General Meeting (AGM) and Conference in Iqaluit from January 25 to January 29, 2027. He asked that consideration be given as to whether Council may have any resolutions to present.

Mayor Awa advised that Nunavut communities would like to hold a preliminary meeting sometime in November and further information would be provided at a later date.

Councillor Kunuk noted that a recent radio program indicated that some communities in the Kivalliq region were not going to change to standard time. He indicated that he was not in favour of changing to standard time in the fall.

6. DEFERRED BUSINESS AND TABLED ITEMS

None

7. BY-LAWS

a) First Reading of By-law(s)

None

b) Second Reading of By-law(s)

None

c) Third Reading of By-law(s)

None

8. OLD BUSINESS

None

9. NEW BUSINESS

None

10. COMMITTEE REPORTS

a) Governance and Priorities Committee of the Whole Meeting #07 – October 6, 2026 Report

Motion #26-202

Moved by: Councillor Stevenson
Seconded by: Deputy Mayor Smith

Council:
1. Advocates to the Government of Nunavut to expedite a decision on the Inuit Heritage Trust's request relating to the Nunavut Inuit Heritage Centre project.
2. Directs Administration to draft appropriate correspondence prior to the next City Council Meeting on October 27, 2026.

Unanimously Carried

b) Governance and Priorities Committee of the Whole Meeting #08 – October 20, 2026

Motion #26-203

Moved by: Councillor Sheppard
Seconded by: Deputy Mayor Smith

Council approves the Capital Budget for 2027 as presented.

Unanimously Carried

11. CORRESPONDENCE

a) Correspondence to Government of Nunavut – Nunavut Inuit Heritage Centre – Land Application

Motion #26-204

Moved by: Deputy Mayor Smith
Seconded by: Councillor Stevenson

Council approves the correspondence as presented to the Government of Nunavut Department of Community Services regarding the Nunavut Inuit Heritage Centre - Land Application.

Unanimously Carried

b) Information Item – Office of Minister George Hickes, Government of Nunavut – Seasonal Time Changes in Nunavut

Government of Nunavut Minister of Justice and Minister of Transportation and Infrastructure – Update Regarding the Government of Nunavut's Efforts Concerning Seasonal Time Changes

Councillor Stevenson made the following comment:

- Noted that there was a desire for the Government of Nunavut to make a decision faster than what has been indicated in the letter

c) Information Item – Support Letter Issued Under Council Policy CNCL 26-002 – City of Iqaluit Recreation Department – Little Ukpiks After School Program

CNCL 26-002 – City of Iqaluit Department of Recreation – Reporting to Recreation and Parks Association of Nunavut (RPAN) – Little Ukpiks After School Program – Signed September 21, 2026

d) Information Item – Support Letter Issued Under Council Policy CNCL 26-003 – Abi Yogasegaran – Iqaluit Community Yoga Pilot

CNCL 26-003 – Abi Yogasegaran – Funding Application to Government of Nunavut Department of Health - Mental Health and Wellness Initiatives Program – Iqaluit Community Yoga Pilot – Signed September 25, 2026

12. IN CAMERA SESSION

(2) as per Section 22 (2) (a) *Cities, Towns and Villages Act* and By-law No. 526 Section 67

a) Legal
b) Legal

Motion #26-205

Moved by: Councillor Kunuk
Seconded by: Deputy Mayor Smith

Council goes In Camera at 6:33 p.m.

Unanimously Carried

Councillor Aglukark was present via teleconference and could not participate in the In Camera session. She therefore left for the remainder of the meeting.

Councillor Stevenson was not present for the following motion.

Motion #26-206

Moved by: Deputy Mayor Smith
Seconded by: Councillor Sheppard

Council returns to Regular Session at 7:33 p.m. **Unanimously Carried**

Following the vote, Councillor Stevenson returned to the meeting.

Motion #26-207

Moved by: Councillor Sheppard
Seconded by: Councillor Stevenson

Council awards Pilitak Enterprises Ltd. Phase "A" only of the West 40 Subdivision Construction Contract 2026-RFT-013 in the amount of $5,973,152 excluding GST, as recommended by City staff, subject to confirmation of the final Phase "A" tender price and contract requirements; and increases the West 40 Subdivision Capital Project budget by $3,780,393.42, from $3.5 million to a total of $7,280.393.42 excluding GST, inclusive of existing consultant/surveying commitments, construction administration and a proposed ten percent construction contingency. **Unanimously Carried**

Councillor Stevenson declared a conflict of interest and left the Council Chambers.

Motion #26-208

Moved by: Councillor Sheppard
Seconded by: Councillor Kunuk

Council awards the Waste Management Services Contract 2026-RFP-008 mandatory service categories A1 – Operation and Maintenance of the Waste Transfer Station, A2 - Landfill Operations and Environmental Management and A5 - Cross-Cutting Responsibilities to KBL Environmental for a five-year contract value of $28,605,840 excluding GST, and directs Administration and City legal counsel to proceed with contract negotiations based on the Request for Proposal submission, noting that under this option, the City would retain responsibility for residential, institutional, commercial and industrial waste collection services, allowing Administration to assess future service delivery options separately.

Unanimously Carried

Following the vote, Councillor Stevenson returned to the meeting.

13. ADJOURNMENT

Motion #26-209

Moved by: Councillor Sheppard
Seconded by: Deputy Mayor Smith

Council adjourns at 7:38 p.m.

Unanimously Carried

_____
Mayor Solomon Awa
Chair

_____
Brianna Longworth
City Clerk

Approved by City Council on the ____ day of _____ 2026.

Topic	**DP 26-018 & SK 26-010: Youth Hub on Fred Coman**
Approval Type	Development Permit & Survey Sketch
Presented To	Governance and Priorities Committee of the Whole
Date	November 17, 2026
Presented By	Samantha Toffolo
Applicant/Proponent	Qaujigiartiit Health Research Centre (QHRC)
Location	Plan 674, Lot 119 760 Fred Coman Core Area
CAO Review	✓ S.E., CAO



REQUEST FOR DECISION

After full review, staff consider the proposed Development Permit & Survey Sketch to be **supportable ✓**

Options

1. Approve Development Permit DP 26-018, Survey Sketch SK 26-010 and requested Variances.
2. Refuse Development Permit DP 26-018, Survey Sketch SK 26-010 and requested Variances.

Staff Recommendation

That the Governance and Priorities Committee recommend Council to,

1. Approve Development Permit & Survey Sketch application DP 26-018 & SK 26-010 at Plan 674, Lot 119 to permit the development of a Community Centre.
2. Approve the following Variances for DP 26-016:
    a. To permit 1 pull-in, back-out parking stall for a development requiring more than 3 total parking stalls;
    b. To increase the maximum percentage of off-site parking spaces from 25% to up to 90%;
    c. To reduce the front yard setback from 3 m to 1 m above the ground floor; and
    d. To reduce the exterior yard setback from 3 m to 1.9 m.

PLANNING REPORT

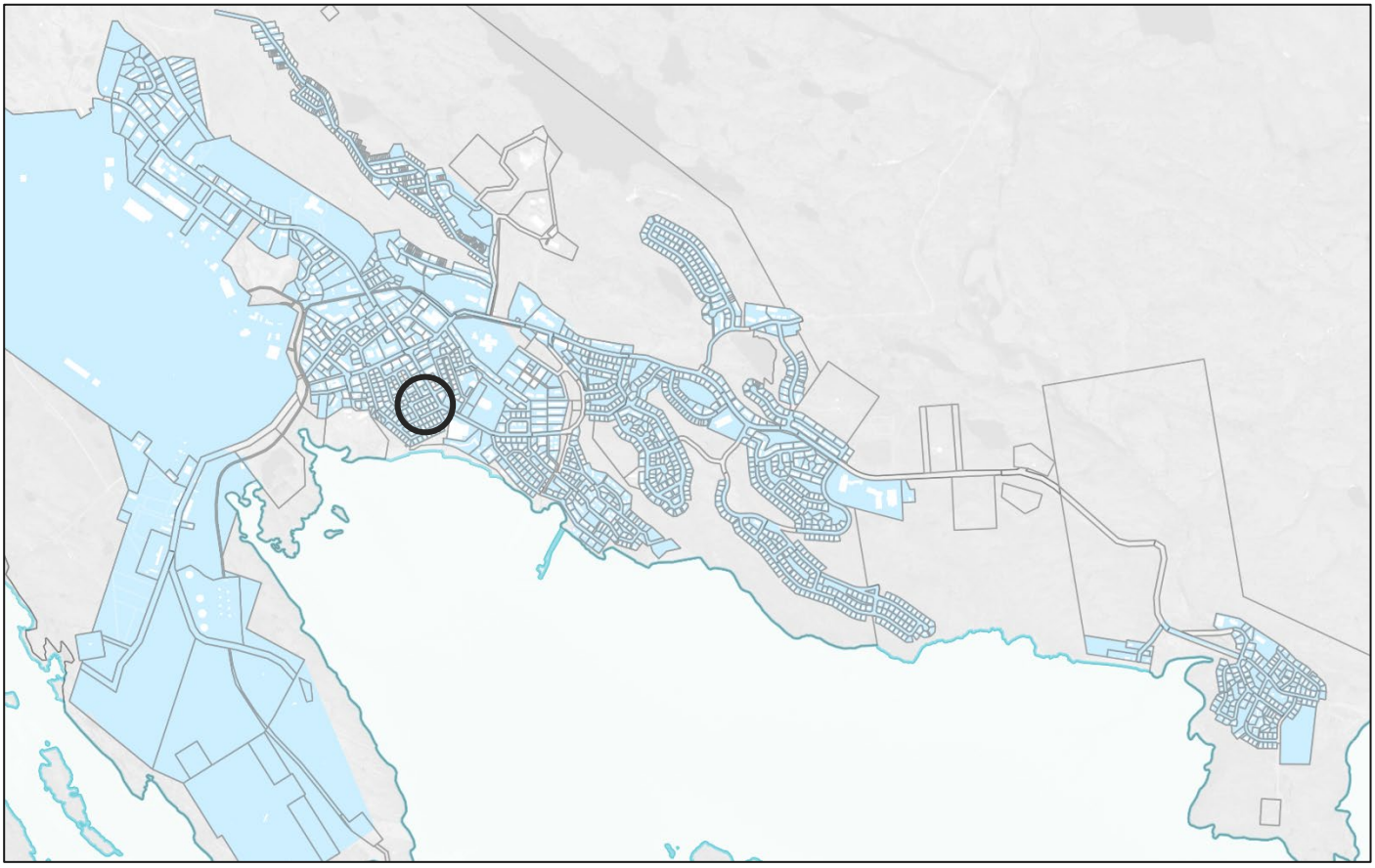
Proposal Description

A *community centre* ("Tisi Hub" Youth Centre) with community kitchen, Elders' room, and non-profit office space is proposed on the corner of Fred Coman and Queen Elizabeth. A 1.1 m road widening is required along Queen Elizabeth Way. Variances are required to permit a higher ratio of off-site parking and the 1 pull-in, back out stall on-site. Variances are also required to reduce the front and exterior yard setbacks to accommodate the sight-triangle and road widening.

Land Use	Youth centre & office space
Zone	B1, height 21 m
Height	3 storeys, 13.5 m
Scale	471 m^2 (total)

Front Setback	3 m (ground), 1 m (above)
Exterior Setback	1.9 m
Parking	1 on-site, 5 off-site
Off-Site Parking	83% of parking, 60 m away

Proposal Location



Committee Criteria for Planning Decisions (General Plan section 8.1.4)

Committee shall review Development Officer recommendations on referred Development Permit applications, Zoning By-law Amendments, General Plan Amendments, Subdivision applications and variances to the Zoning By-law, and make recommendations to Council on those applications. While regarding the following Criteria.

1. Authority under the Planning Act
2. Community input
3. The policies, general intent, and purpose of the General Plan
4. The provisions, general intent, and purpose of the Zoning By-law
5. Other guidelines and policies adopted by Council
6. Recommendations submitted by the Development Officer

General Plan and Zoning By-law

The proposed development meets all requirements of the General Plan and Zoning By-law.

Policy	Conformity	Notes
Zoning By-law – General Provisions	*Variance Required*	Off-site parking is within 65 m and on the same block as the site. Pull-in, back-out stall is not anticipated to impact safety or urban design.
Zoning By-law – B1 Zone	*Variance Required*	Reduced setbacks not anticipated to impact adjacent lots, road visibility or pedestrian realm.
General Plan – Core Area Designation	✓	Youth Centre in Core Area is encouraged.
General Plan – Lot Development Standards	✓	-
Core Area Urban Design Guidelines	✓	-

Commentary on Special Approval Conditions

Conditions that are of note and/or are unique to this project, are explained below.

#	Special Condition	Commentary
2	Off-Site Parking Approval	Off-site parking site will be approved through a separate Development Permit.
6	Parking Signage	Staff support identifying a pick-up, drop-off area on-site.
8	Easement Agreement	Easement tied to occupancy permit to allow developer to explore alternative parking locations during construction.

Special Approval Conditions

1. Variance

The Developer/Lessee agrees to obtain a variance from Council prior to the issuance of the Development Permit:

a) To permit 1 pull-in, back-out stall for a development that requires more than 3 total stalls;
b) To increase maximum percentage of off-site parking spaces from 25% to 90%;
c) To reduce the front yard setback in the B1 zone from 3 m to 1 m, above the ground floor; and
d) To reduce the exterior yard setback in the B1 zone from 3 m to 1.9m.

2. Off-Site Parking Approval

The Developer/Lessee shall submit a Development Permit application for the proposed off-site parking prior to the issuance of the Development Permit.

3. Development Agreement

The Developer/Lessee shall enter into a Development Agreement including all standard conditions therein and special conditions herein. In the event that the Developer/Lessee fails to sign the required agreement within one (1) year of development approval, the approval shall lapse. The Development Agreement must be signed prior to issuance of the Development Permit.

4. Construction Fencing

The Developer agrees to fence the lot to restrict general access and contain debris during construction.

5. Power Poles

The new location of power poles shall be reviewed and approved by the Qulliq Energy Corporation and the City, prior to relocation/installation. All costs associated with the relocation/installation of existing/new power poles shall be at the Developer/Lessee's expense.

6. Parking Signage

The Developer/Lessee agrees to install signage on-site that clearly identifies the pick-up, drop-off area, as shown on the Site Plan, and identifies a time-limit no longer than 15 minutes for stopping in the pick-up, drop-off area.

7. Survey of Lot

The Developer/Lessee shall survey the lot at their cost as shown in survey sketch SK 26-010, within 2 years of issuance of the Development Permit.

The Developer/Lessee shall apply to the City Lands Administrator at their own cost for any required surrenders, amendments or new leases that arise from the survey, within 2 years of issuance of the Development Permit.

The Developer/Lessee shall register the plan of survey shown in survey sketch SK 26-010 and any associated surrenders, amendments, or new leases with the Nunavut Land Titles Office at their own cost, within 2 years of issuance of the Development Permit.

8. Easement Agreement

The Developer/Lessee shall enter into an Easement Agreement for the off-site parking including all standard conditions therein and special conditions herein. The Easement Agreement shall be registered on title with the Nunavut Land Titles Office. If the Owner(s)/Lessee(s) fails to execute the required agreement within two (2) years of development approval, the approval shall lapse. The Easement Agreement must be fully executed and registered on title prior to issuance of the Occupancy Permit.

9. Exterior Materials and Colour

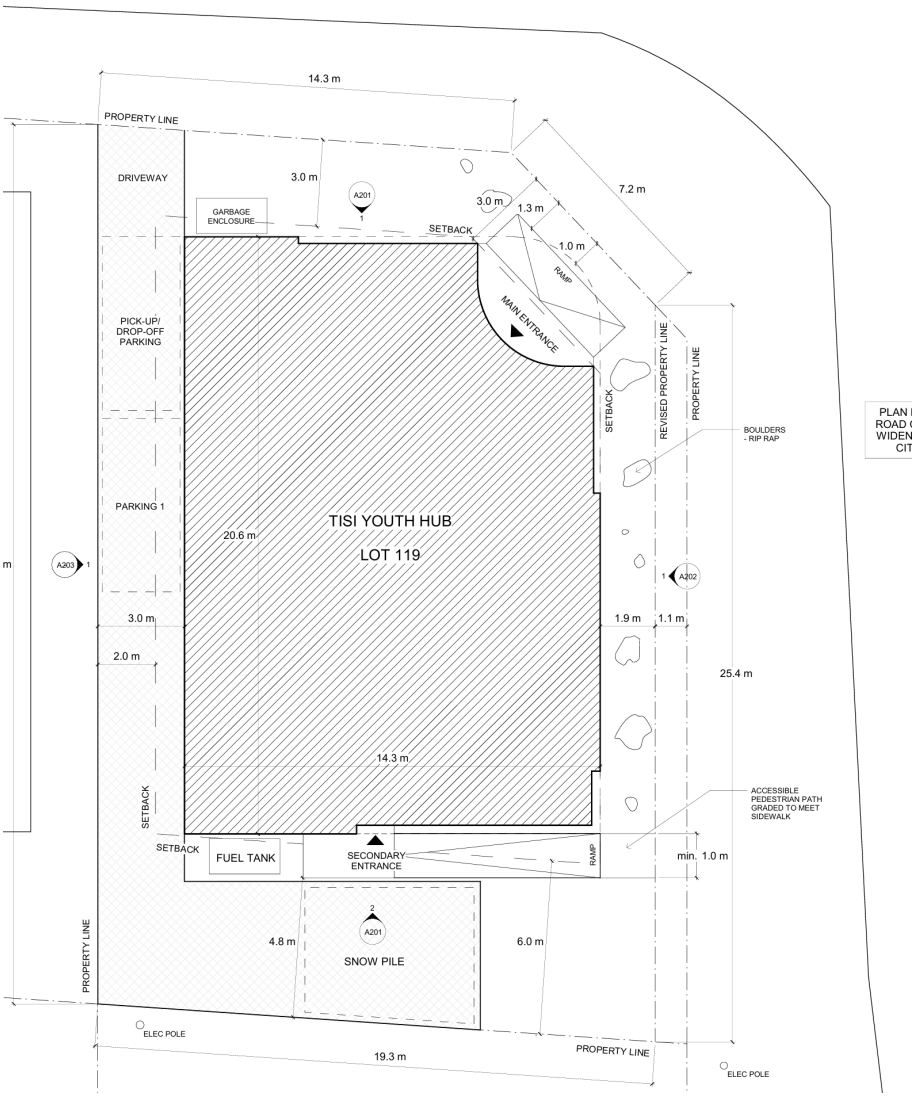
The Developer/Lessee shall maintain the materials and color scheme as shown on the approved Colour Rendering.

10. Future Culvert

The City may need to undertake drainage works and improvements in the vicinity of the subject lot in the future. As a result, a culvert may be required across the driveway access in the future. At any time in the future, and as requested by the Department of Public Works, the Lessee(s) shall place a minimum 400 mm diameter culvert across the driveway access in accordance with the Iqaluit Municipal Design Guidelines (2005) at his/her own expense.

Drawings and Plans

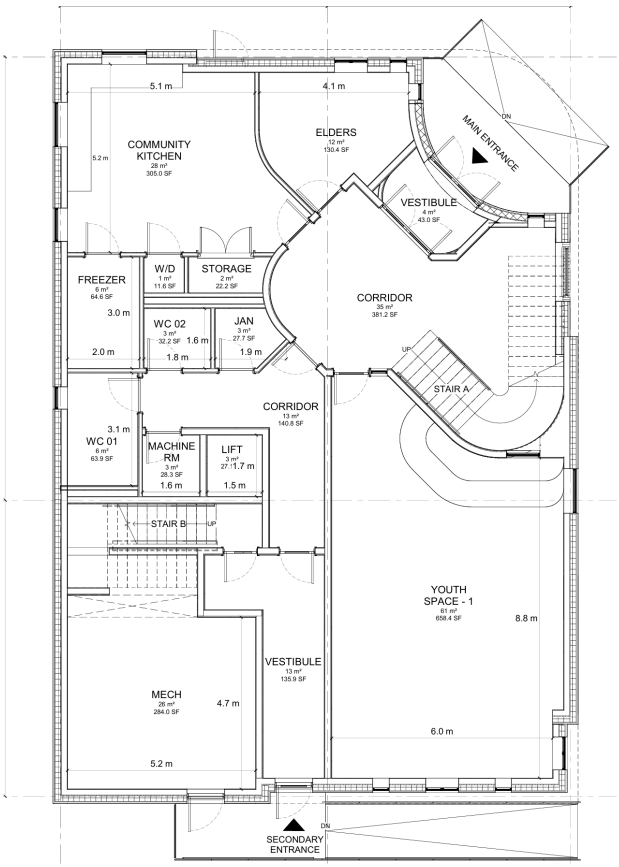
Site Plan



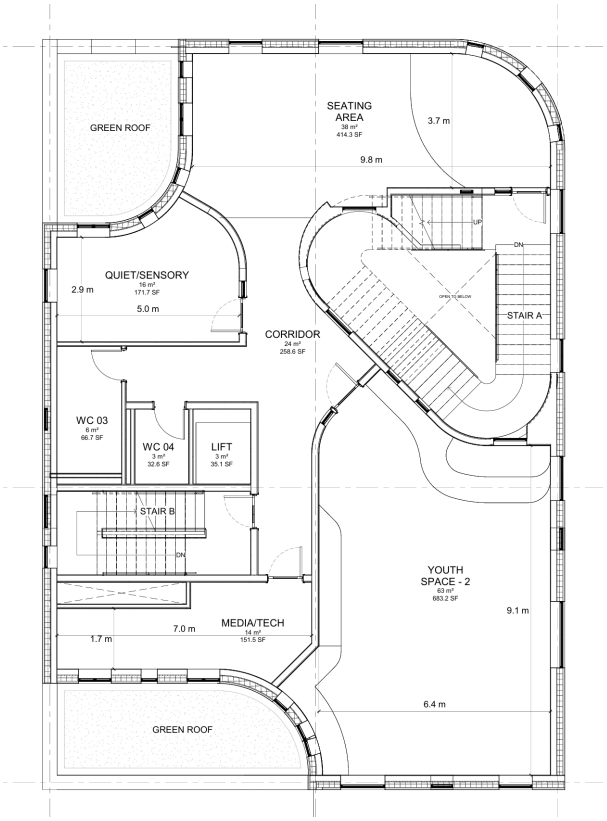
3D Rendering



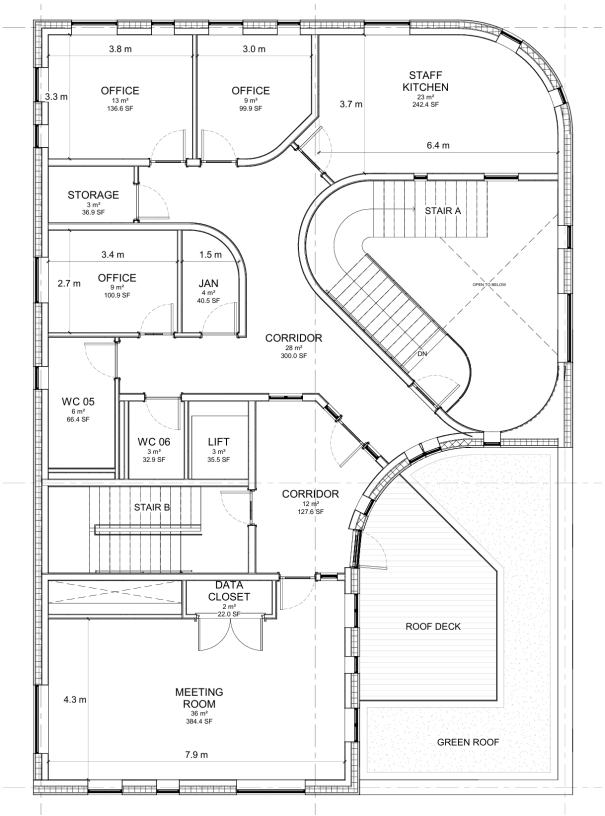
Floor 1



Floor 2



Floor 3



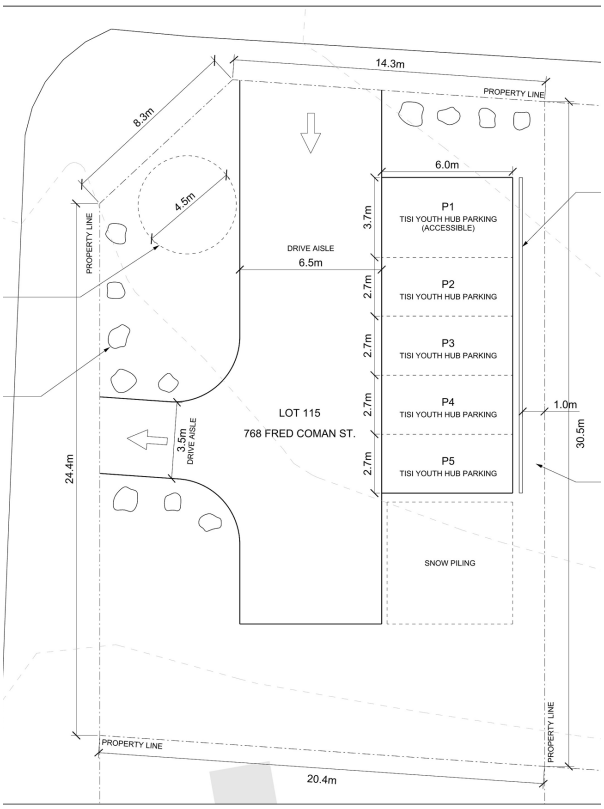
Side Elevation



Front Elevation



Off-Site Parking Plan



Off-Site Parking Plan Context



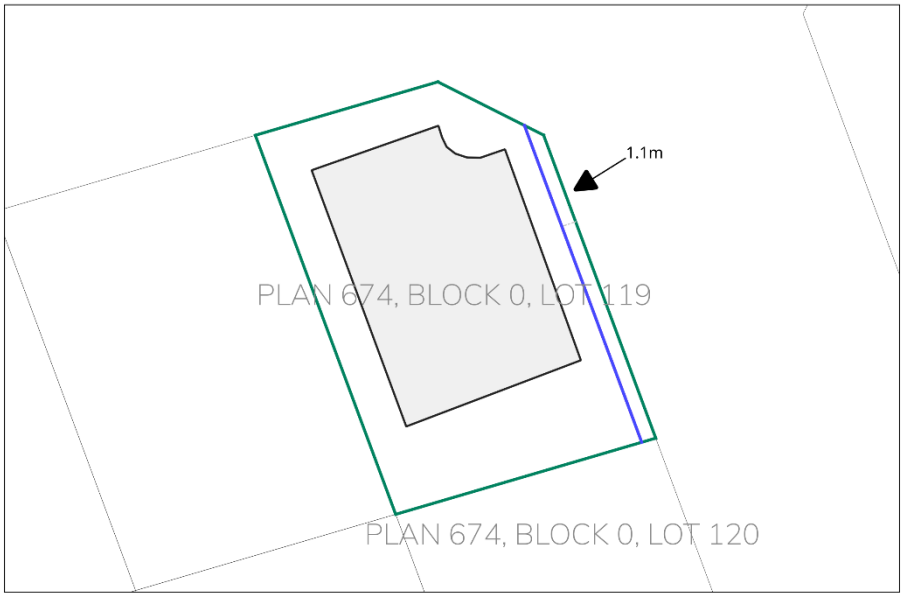
Survey Sketch
SK 26-010

ᑭᓪᓕᕐᕋ ᑐᑭᓯᐊᖅᑐᖅ ᖃᐅᔨᓴᖅᑕᐅᑎᐊᓕᕐᕋ
Lines to be removed

ᑭᓪᓕᕐᕋ ᑐᑭᓯᐊᖅᑐᖅ ᖃᐅᔨᓴᖅᑕᐅᑎᐊᓕᕐᕋ
Lines to be surveyed

ᓄᓇᓕᕐᕿᐅᔨᒃᑯᓪ ᐊᑐᐃᓐᓇᖃᖅᖢᖅᑎᑦ
Easement to be surveyed

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Survey Boundary



Topic	**Lot 920, Plan 3309: Lease Termination**
Decision	Seek Court Order for Lease Termination
Presented To	Governance and Priorities Committee of the Whole
Date	November 17, 2026
Presented By	Mathew Dodds, Director of Planning and Development
Lessee	Steve Martel
Location	Lot 920, Plan 3309 1503 Sivumugiaq Street North 40
CAO Review	✓ S.E., CAO

REQUEST FOR DECISION

Options

1. Seek court order to terminate the lease.
2. Continue attempts to contact the Lessee to explore alternative solutions.
3. Refuse request to seek court order.

Staff Recommendation

That the Governance and Priorities Committee recommend Council to,

1. Seek a court order to terminate the lease of Lot 920, Plan 3309.

STAFF REPORT

Proposal Description

The Lessee is in breach of the terms and conditions of the lease for Lot 920, Plan 3309. The breaches include outstanding arrears and failure to maintain the property.

- → **Outstanding Arrears:** As of the date of the Notice of Breach, the total arrears owing to the City were $365,620.03. Clause 3 of the lease requires the Lessee to pay the annual lease rental and all applicable taxes, rates, and assessments charged in respect of the property.
- → **Failure to Maintain the Property:** Clause 19 of the lease requires the Lessee to maintain the property in a condition satisfactory to the Lessor. A site inspection identified abandoned vehicles and equipment, chemical containers, evidence of potentially contaminated soils, improper storage of fuels and other contaminants, and other hazardous materials on the property. Some items were also observed outside the property boundaries.
- → **Lease Expiry:** The lease commenced on December 1, 1994, for a term of 30 years and expired on November 30, 2024.

A Notice of Breach was served in person on August 28, 2026, and a copy was also sent to the Lessee by registered mail, which was *returned to sender*. The notice provided 30 days to address the identified breaches. To date, the City has not received a response.

The Notice of Breach required the Lessee to:

- Pay all outstanding amounts owing to the City.
- Remove abandoned vehicles, equipment, chemical containers, and other materials from the property, including items located outside the property boundaries.
- Arrange for a Phase II Environmental Site Assessment; arrange for the completion of any necessary remediation.

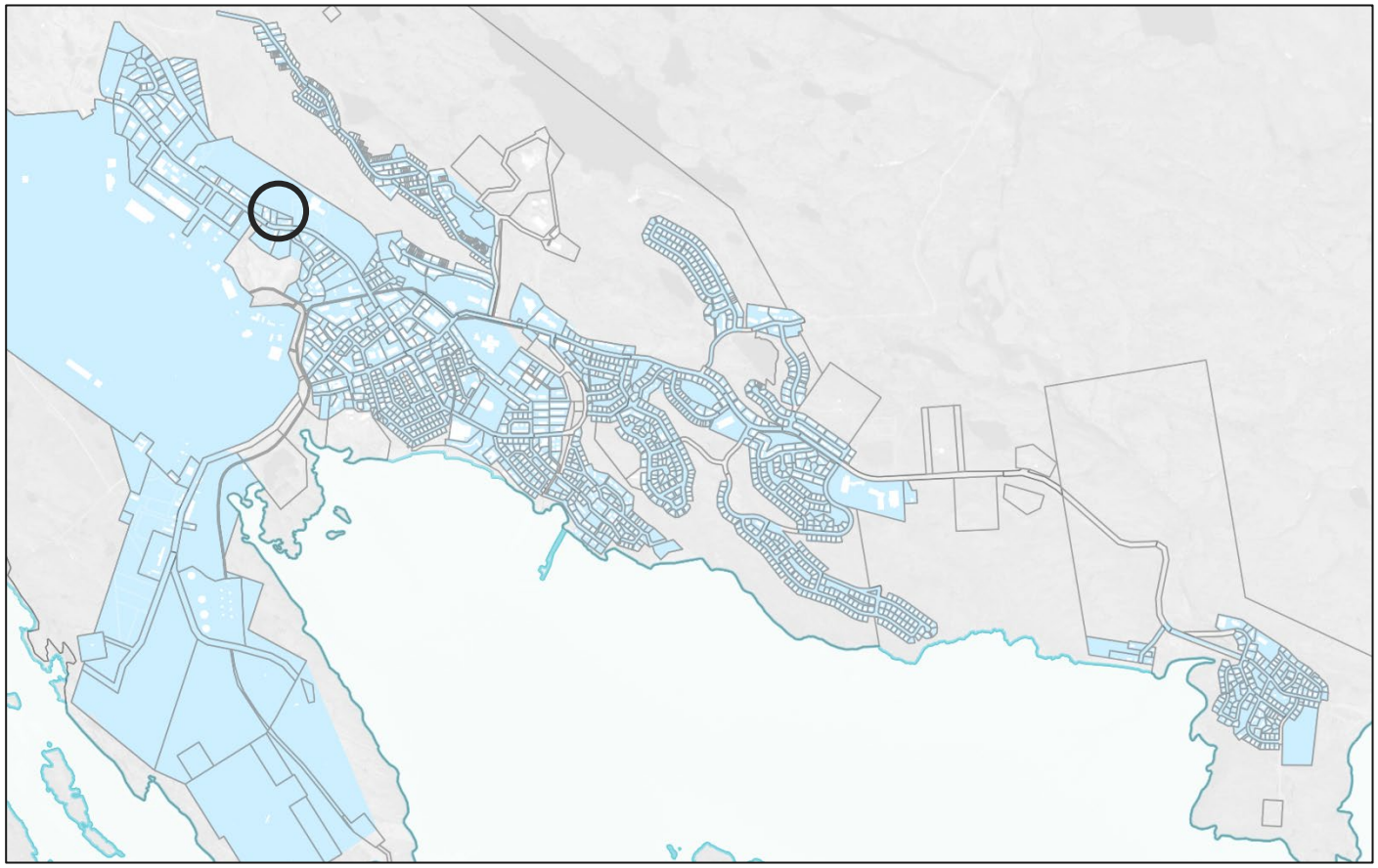
Given the outstanding arrears, the condition of the property, and the Lessee's lack of response to the Notice of Breach, staff recommend that the City seek a court order to terminate the lease.

Policy Framework

As per section vii (89) of the Land Administration By-law 897, Council may seek a court order to terminate a lease if a lessee breaches any of the terms and conditions of its lease, in particular, the terms relating to:

- payment of lease payments
- payment of property taxes
- payment of any other City accounts
- repair or replacement of abandoned improvements
- repair or replacement of improvements demolished, or damaged or destroyed by fire or other cause; and
- the construction of improvements that are required by the lease.

Proposal Location



Attachments

Attachment 1
Location Map of Lot 920, Plan 3309



Red outline: Indicates Lot 920, Plan 3309

Attachment 2
Photos of the current condition of the Lot






HIGH



CITY OF IQALUIT
2027 BUDGET
December 31

CITY OF IQALUIT
Index
December 31

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CITY OF IQALUIT
STATEMENT OF OPERATIONS
For the Year Ended December 31

	Budget 2027 (Unaudited)	Budget 2026 (Unaudited)	Actual 2025
Revenue			
Taxation and user charges			
Taxes and grants in lieu (Schedule 2)	$ 28,344,700	$ 28,170,700	$ 27,444,183
Water and sewer (Schedule 3)	26,242,000	25,418,100	22,678,734
Sanitation (Schedule 4)	10,159,000	6,000,000	6,741,387
Land development (Schedule 5)	1,905,000	745,000	1,488,581
Other revenue from own sources (Schedule 6)	4,339,800	3,266,000	3,744,324
Emergency services (Schedule 8)	4,863,000	3,978,200	3,349,940
By-law enforcement (Schedule 9)	118,500	145,500	114,315
Recreational and cultural (Schedule 11)	1,191,000	1,298,000	1,056,884
Government transfers			
Equalization contribution (Schedule 2)	2,189,300	2,189,300	2,189,302
Water and sewer contributions (Schedule 3)	1,257,900	1,257,900	1,257,903
Land contributions (Schedule 5)	690,000	555,000	1,855,727
Other government transfers (Schedule 6)	-	-	124,379
By-law enforcement (Schedule 9)	10,000	-	10,000
Recreational and cultural (Schedule 11)	121,000	93,000	921,086
Economic development (Schedule 13)	207,000	-	170,434
Community funding (Schedule 14)	3,068,700	2,523,300	10,752,269
	84,706,900	75,640,000	83,899,448
Expenses			
Water and sewer (Schedule 3)	22,623,600	20,365,500	16,852,887
Sanitation (Schedule 4)	9,718,600	5,895,700	5,287,595
Land development (Schedule 5)	2,883,500	2,787,900	3,655,333
General government (Schedule 7)	9,169,700	8,503,900	6,245,974
Emergency services (Schedule 8)	5,976,800	6,198,400	6,711,863
By-law enforcement (Schedule 9)	1,417,800	1,448,800	1,357,097
Public works and transportation (Schedule 10)	6,928,300	6,858,500	5,161,809
Recreational and cultural (Schedule 11)	8,679,000	8,755,800	8,465,676
Engineering services (Schedule 12)	1,406,800	1,549,600	967,785
Economic development (Schedule 13)	163,000	283,000	170,434
Community funding (Schedule 14)	3,068,700	2,523,300	10,752,269
	72,035,800	65,170,400	65,628,722
Excess Revenue Before Capital Projects and Depreciation	12,671,100	10,469,600	18,270,726
Capital Projects And Depreciation			
Government transfers relating to capital	-	-	20,719,828
Depreciation	11,411,400	9,029,000	13,478,502
	(11,411,400)	(9,029,000)	7,241,326
Excess Revenue	$ 1,259,700	$ 1,440,600	$ 25,512,052

SCHEDULE 1

City of Iqaluit
Changes in Accumulated Fund Balances
For the Year Ended December 31

	General Operating Fund	Water Sewer Fund	Sanitation Program Fund	Land Development Fund	Reserve Fund	Equity in Tangible Capital Assets	**Total 2027**
Excess Revenue (Expenses)	$ 3,004,000	$ 830,800	$ (2,286,600)	$ (288,500)	$ -	$ -	$ 1,259,700
Net Interfund Transfers							
Transfers to reserves	-	-	-	-	-	-	-
Transfers from reserves	-	-	-	-	-	-	-
Tangible capital assets purchased	-	-	-	-	-	-	-
Capital leases repaid	-	-	-	-	-	-	-
Proceeds on disposal	-	-	-	-	-	-	-
Gain on disposal	-	-	-	-	-	-	-
Tangible capital asset adjustment	-	-	-	-	-	-	-
Long term debt repaid	-	-	-	-	-	-	-
Depreciation	4,638,900	4,045,500	2,727,000	-	-	(11,411,400)	-
	4,638,900	4,045,500	2,727,000	-	-	(11,411,400)	-
Change in Fund Balances	$ 7,642,900	$ 4,876,300	$ 440,400	$ (288,500)	$ -	$ (11,411,400)	$ 1,259,700

SCHEDULE 2

City of Iqaluit
General Operating Fund
For the Year Ended December 31

	Budget 2027 (Unaudited)	Budget 2026 (Unaudited)	Actual 2025
Revenue			
Taxes (Schedule 6)	$ 17,748,900	$ 17,753,900	$ 15,456,049
Grants in lieu (Schedule 6)	10,595,800	10,416,800	11,988,134
	28,344,700	28,170,700	27,444,183
Other revenue from own sources (Schedule 6)	4,339,800	3,266,000	3,744,324
Emergency services (Schedule 8)	4,863,000	3,978,200	3,349,940
By-law enforcement (Schedule 9)	118,500	145,500	114,315
Recreational and cultural (Schedule 11)	1,191,000	1,298,000	1,056,884
	38,857,000	36,858,400	35,709,646
Government transfers			
Equalization contribution	2,189,300	2,189,300	2,189,302
Economic development (Schedule 13)	207,000	-	170,434
By-law enforcement (Schedule 9)	10,000	-	10,000
Recreational and cultural (Schedule 11)	121,000	93,000	921,086
Government operating transfers (Schedule 6)	-	-	124,379
Community funding (Schedule 14)	3,068,700	2,523,300	10,752,269
	44,453,000	41,664,000	49,877,116
Expenses			
General government (Schedule 7)	9,169,700	8,503,900	6,245,974
Emergency services (Schedule 8)	5,976,800	6,198,400	6,711,863
By-law enforcement (Schedule 9)	1,417,800	1,448,800	1,357,097
Public works and transportation (Schedule 10)	6,928,300	6,858,500	5,161,809
Recreational and cultural (Schedule 11)	8,679,000	8,755,800	8,465,676
Engineering services (Schedule 12)	1,406,800	1,549,600	967,785
Economic development (Schedule 13)	163,000	283,000	170,434
Community funding (Schedule 14)	3,068,700	2,523,300	10,752,269
	36,810,100	36,121,300	39,832,907
Excess Revenue (Expenses) Before Capital Revenue and Depreciation	7,642,900	5,542,700	10,044,209
Capital Projects and Depreciation			
Government transfers relating to capital	-	-	6,520,949
Depreciation	4,638,900	4,142,000	5,164,103
	(4,638,900)	(4,142,000)	1,356,846
Excess Revenue (Expenses)	$ 3,004,000	$ 1,400,700	$ 11,401,055

SCHEDULE 3

City of Iqaluit
Water Sewer Fund
For the Year Ended December 31

	Budget 2027 (Unaudited)	Budget 2026 (Unaudited)	Actual 2025
Revenue			
Residential	$ 2,733,400	$ 2,421,400	$ 2,433,130
Commercial	2,834,400	4,324,100	2,591,659
Government and industrial	20,268,700	18,069,600	16,556,049
Development charges	-	-	798,759
Other fees	405,500	603,000	299,137
	26,242,000	25,418,100	22,678,734
Government transfers			
Government of Nunavut - Subsidies	1,257,900	1,257,900	1,257,903
	1,257,900	1,257,900	1,257,903
	27,499,900	26,676,000	23,936,637
Expenses			
Salaries and benefits	5,472,100	5,204,800	4,547,047
Transmission and distribution (utilidor)	9,251,900	7,391,100	4,469,562
Bad debts	-	-	44,000
Vehicle operations and maintenance	780,000	650,000	664,830
Asset retirement obligation accretion	-	-	190,962
Provision for closure/post-closure of sewage lagoon	-	-	-
	15,504,000	13,245,900	9,916,401
Net allocations from:			
General government	3,981,000	3,981,000	3,365,857
By-law	192,000	192,000	116,759
Public works and transportation	2,946,600	2,946,600	3,244,363
Engineering	-	-	209,507
	22,623,600	20,365,500	16,852,887
Excess Revenue Before Capital Projects and Depreciation	4,876,300	6,310,500	7,083,750
Capital Projects and Depreciation			
Government transfers relating to capital	-	-	13,882,534
Depreciation	4,045,500	4,295,000	4,492,967
	(4,045,500)	(4,295,000)	9,389,567
Excess Revenue	$ 830,800	$ 2,015,500	$ 16,473,317

SCHEDULE 4

City of Iqaluit
Sanitation Program Fund
For the Year Ended December 31

	Budget 2027 (Unaudited)	Budget 2026 (Unaudited)	Actual 2025
Revenue			
Sanitation services	$ 7,809,000	$ 4,900,000	$ 5,041,567
Solid waste tipping fees	2,350,000	1,100,000	1,699,820
	10,159,000	6,000,000	6,741,387
Expenses			
Salaries and benefits	2,064,600	1,971,700	1,866,425
Rent	-	50,000	4,200
Vehicle operations and maintenance	275,000	255,000	242,565
Materials and supplies	156,000	180,000	82,012
Contracted services	6,444,000	2,660,000	1,066,069
Telecommunications	2,000	2,000	2,024
Utilities	65,000	65,000	555,535
Provision for closure/post closure of solid waste	-	-	224,380
	9,006,600	5,183,700	4,043,210
Net allocations from:			
General government	299,000	299,000	814,320
Public works and transportation	413,000	413,000	430,065
	9,718,600	5,895,700	5,287,595
Excess Revenue Before Capital Projects and Depreciation	440,400	104,300	1,453,792
Capital Revenue and Depreciation			
Government transfers relating to capital	-	-	316,345
Depreciation	2,727,000	592,000	3,821,432
	(2,727,000)	(592,000)	(3,505,087)
Excess Expense	$ (2,286,600)	$ (487,700)	$ (2,051,295)

SCHEDULE 5

City of Iqaluit
Land Development Fund
For the Year Ended December 31

	Budget 2027 (Unaudited)	Budget 2026 (Unaudited)	Actual 2025
Revenue			
Equity land lease revenue	$ 1,100,000	$ -	$ 798,000
Interest on land leases	178,000	178,000	205,141
Standard land lease revenue	-	-	463
Other	10,000	10,000	14,700
Fees	617,000	557,000	470,277
	1,905,000	745,000	1,488,581
Government transfers			
Government of Canada	600,000	465,000	1,723,596
Government of Nunavut - Land administration	90,000	90,000	132,131
	690,000	555,000	1,855,727
	2,595,000	1,300,000	3,344,308
Expenses			
Salaries and benefits	1,004,700	915,500	777,110
Cost of land sold	-	-	367,114
Interest on long-term debt	8,000	191,500	50,294
Materials and supplies	10,800	10,200	47,892
Office and miscellaneous	55,200	54,100	64,663
Professional fees	-	-	2,379
Professional development and training	70,000	30,000	25,936
Telecommunications	-	-	456
Utilities	28,100	28,100	5,336
Vehicle operations, maintenance and rental	4,200	4,000	3,702
Survey, appraisal and title search fees	161,500	148,500	15,794
Planning, reviews and studies	287,000	287,000	1,485,007
Contracted services - planning and development	920,000	785,000	455,313
Contracted services - janitorial	13,000	13,000	7,590
Bad debt recovery - land leases	-	-	75,306
	2,562,500	2,466,900	3,383,892
Net allocations from:			
General government	321,000	321,000	271,441
	2,883,500	2,787,900	3,655,333
Excess Expense	$ (288,500)	$ (1,487,900)	$ (311,025)

SCHEDULE 6

City of Iqaluit
General Operating Fund - Revenues
For the Year Ended December 31

	Budget 2027 (Unaudited)	Budget 2026 (Unaudited)	Actual 2025
Taxes			
Taxes	$ 17,748,900	$ 17,753,900	$ 15,456,049
Grants in Lieu			
Government of Canada	$ 1,018,600	$ 1,056,700	$ 1,014,300
Government of Nunavut	9,334,800	9,123,600	10,741,966
Qulliq Energy Corporation	242,400	236,500	231,868
	$ 10,595,800	$ 10,416,800	$ 11,988,134
Government Operating Transfers			
Government of Canada	$ -	$ -	$ 49,875
Government of Nunavut	-	-	74,504
	$ -	$ -	$ 124,379
Other Revenue from own Sources			
Other licences and permits	$ 10,000	$ 15,000	$ 2,800
Tax certificates	20,000	-	22,700
Interest earned	2,075,000	1,675,000	2,025,868
Penalties and interest	950,000	775,000	895,451
Business licences	70,000	70,000	96,168
Rent recovery	150,000	127,000	137,074
Other income	464,800	4,000	564,263
Gravel royalties	600,000	600,000	-
	$ 4,339,800	$ 3,266,000	$ 3,744,324

SCHEDULE 7

City of Iqaluit
General Government
For the Year Ended December 31

	Budget 2027 (Unaudited)	Budget 2026 (Unaudited)	Actual 2025
Expenses			
Mayor's and councillors' salaries and benefits	$ 404,600	$ 374,600	$ 441,444
Salaries and benefits	6,614,600	6,141,600	4,709,619
Recruitment	150,000	150,000	73,949
Materials and supplies	395,600	237,100	409,056
Professional development and training	814,700	808,700	226,854
Advertising, promotion and sponsorship	154,000	117,000	31,142
Council initiated programs	25,000	-	-
Travel and accommodation	143,000	201,000	39,993
Bad debts	500,000	620,000	643,466
Election and plebiscites	150,000	-	-
Other expenses	15,000	15,000	37,647
Insurance	-	600,000	913,410
Membership and dues	49,000	43,800	30,424
Bank charges	165,000	150,000	153,142
Professional fees	680,000	550,000	447,539
Contracted services - administration	240,000	150,000	159,253
Contracted services - janitorial	375,000	100,000	85,008
Contracted services - information technology	894,300	776,000	713,166
Contracted services - studies and project costs	435,000	430,000	77,457
Contracted services - translation	380,000	380,000	289,742
Rent	633,000	668,000	631,306
Telecommunications	425,300	407,600	445,445
Utilities	97,600	146,100	116,858
Vehicle operations and maintenance	25,000	23,400	20,790
Interest on long-term debt	-	-	882
Computers and software	5,000	15,000	-
	13,770,700	13,104,900	10,697,592
Net allocations (to) from:			
Water and sewer fund	(3,981,000)	(3,981,000)	(3,365,857)
Sanitation fund	(299,000)	(299,000)	(814,320)
Land development fund	(321,000)	(321,000)	(271,441)
Expenses before Capital Projects and Depreciation	9,169,700	8,503,900	6,245,974
Capital Projects and Depreciation			
Depreciation	420,100	481,000	457,000
	$ 9,589,800	$ 8,984,900	$ 6,702,974

SCHEDULE 8

City of Iqaluit
Emergency Services
For the Year Ended December 31

	Budget 2027 (Unaudited)	Budget 2026 (Unaudited)	Actual 2025
Revenue			
Ambulance services	$ 4,200,000	$ 3,488,400	$ 2,867,800
Alarm monitoring services	500,000	327,700	282,613
Other recoveries	163,000	162,100	199,527
	4,863,000	3,978,200	3,349,940
Expenses			
Salaries and benefits	4,992,500	5,086,700	5,706,424
Vehicle operations and maintenance	170,000	90,000	78,471
Materials and supplies	372,500	457,600	385,269
Telecommunications	5,500	11,200	12,106
Utilities	291,300	195,000	246,155
Repairs and maintenance	95,000	192,900	74,007
Training	25,000	40,000	19,972
Contracted services	25,000	125,000	148,059
Contracted services - janitorial	-	-	41,400
	5,976,800	6,198,400	6,711,863
Excess Expense Before Capital Projects and Depreciation	(1,113,800)	(2,220,200)	(3,361,923)
Capital Projects and Depreciation			
Depreciation	354,600	387,000	393,656
Excess Expense	$ (1,468,400)	$ (2,607,200)	$ (3,755,579)

SCHEDULE 9

City of Iqaluit
By-law Enforcement
For the Year Ended December 31

	Budget 2027 (Unaudited)	Budget 2026 (Unaudited)	Actual 2025
Revenue			
User charges			
Fines	$ 82,000	$ 112,000	$ 77,165
Licences and permits	36,500	33,500	37,150
	118,500	145,500	114,315
Government transfers			
Government of Nunavut	10,000	-	10,000
	128,500	145,500	124,315
Expenses			
Salaries and benefits	1,400,200	1,445,700	1,173,246
Vehicle repairs and maintenance	125,000	70,000	81,334
Materials and supplies	49,500	71,000	147,966
Asset retirement obligation accretion	-	-	15,450
Telecommunications	6,900	8,200	6,408
Utilities	-	8,600	5,337
Contracted services - janitorial	-	10,000	6,072
Dog pound expenses	28,200	27,300	38,043
	1,609,800	1,640,800	1,473,856
Net allocations (to) from:			
Water and sewer fund	(192,000)	(192,000)	(116,759)
Excess expense before Capital Projects and Depreciation	(1,289,300)	(1,303,300)	(1,232,782)
Capital Projects and Depreciation			
Depreciation	45,000	60,000	68,575
Excess Expense	$ (1,334,300)	$ (1,363,300)	$ (1,301,357)

SCHEDULE 10

City of Iqaluit
Public Works and Transportation
For the Year Ended December 31

	Budget 2027 (Unaudited)	Budget 2026 (Unaudited)	Actual 2025
Expenses			
Salaries and benefits	4,290,700	3,890,200	3,970,739
Vehicle operations and maintenance	688,500	664,500	697,613
Building repairs and maintenance	335,000	345,000	317,660
Materials and supplies	357,500	387,500	360,424
Street lighting	275,000	275,000	249,808
Traffic services	35,000	35,000	56,049
Rent	300,400	166,700	195,600
Telecommunications	10,200	11,200	9,824
Utilities	650,600	463,000	522,179
Contracted costs - As & when, roads	2,290,000	2,770,000	1,576,930
Contracted services - janitorial	140,000	105,000	75,210
Asset retirement obligation accretion	-	-	93,094
Provision for closure/post-closure trail area	-	-	20,783
Cemetery operations and maintenance	45,000	60,000	36,145
Road repairs and maintenance	830,000	770,000	654,179
Other expenses	40,000	275,000	-
	10,287,900	10,218,100	8,836,237
Net allocations (to) from:			
Water and sewer fund	(2,946,600)	(2,946,600)	(3,244,363)
Sanitation fund	(413,000)	(413,000)	(430,065)
Expense before Capital projects and Depreciation	6,928,300	6,858,500	5,161,809
Capital Projects and Depreciation			
Depreciation	2,628,000	1,894,000	2,923,407
Excess Expense	$ (9,556,300)	$ (8,752,500)	$ (8,085,216)

SCHEDULE 11

City of Iqaluit
Recreational and Cultural
For the Year Ended December 31

	Budget 2027 (Unaudited)	Budget 2026 (Unaudited)	Actual 2025
Revenue			
Abe Okpik Community Centre	$ 25,000	$ -	$ 53,269
Arctic Winter Games Complex	175,500	211,500	100,704
Arnaitok Arena	86,500	86,500	33,249
Curling rink	50,000	200,000	15,960
Elders' facility	28,000	28,000	248
Recreation fundraising	-	-	16,675
Parks, playgrounds and ballfields	6,000	-	3,250
Programs and special events	70,000	150,000	119,004
Aquatic centre	750,000	622,000	714,525
	1,191,000	1,298,000	1,056,884
Government transfers			
Government of Canada	71,000	71,000	837,707
Government of Nunavut	50,000	22,000	83,379
	121,000	93,000	921,086
	1,312,000	1,391,000	1,977,970
Expenses			
Salaries and benefits	388,000	405,700	528,225
Other administration expenses	45,200	44,200	34,732
Vehicle operations and maintenance	40,000	40,000	44,416
Abe Okpik Community Centre	36,500	57,000	15,006
Aquatic centre	4,458,400	4,315,300	4,319,670
Arctic Winter Games Complex	1,402,500	1,570,100	1,598,973
Arnaitok Arena	715,900	769,300	602,063
Curling rink	225,600	245,000	158,514
Elders' facility	130,000	166,000	140,494
Parks, playgrounds and ballfields	36,500	38,000	6,321
Programs and special events	764,800	672,400	583,722
Youth centre	435,600	432,800	433,540
Expense before Capital projects and Depreciation	8,679,000	8,755,800	8,465,676
Capital Projects and Depreciation			
Depreciation	1,186,200	1,315,000	1,315,989
Excess Expense	$ (8,553,200)	$ (8,679,800)	$ (7,803,695)

SCHEDULE 12

City of Iqaluit
Engineering Services
For the Year Ended December 31

	Budget 2027 (Unaudited)	Budget 2026 (Unaudited)	Actual 2025
Expenses			
Salaries and benefits	$ 936,800	$ 957,600	$ 842,085
Vehicle repairs and maintenance	14,000	13,000	8,374
Office and miscellaneous	7,500	9,500	(858)
Telecommunications	1,500	4,500	1,511
Materials and supplies	60,000	55,000	2,868
Contracted services - engineering support	377,000	510,000	245,181
Travel and accommodation	10,000	-	78,131
Net allocations (to) from:			
Water and sewer fund	-	-	(209,507)
Expense before Capital projects and Depreciation	1,406,800	1,549,600	967,785
Capital projects and Depreciation			
Depreciation	5,000	5,000	5,476
	$ 1,411,800	$ 1,554,600	$ 973,261

SCHEDULE 13

City of Iqaluit
Economic Development
For the Year Ended December 31

	Budget 2027 (Unaudited)	Budget 2026 (Unaudited)	Actual 2025
Revenue			
Government transfers			
Government of Nunavut	$ 207,000	$ -	$ 170,434
Expenses			
Salaries and benefits	163,000	172,000	149,672
Advertising, promotion and sponsorships	-	2,500	2,500
Professional development and training	-	4,000	5,536
Travel and accommodation	-	5,500	1,249
Materials and supplies	-	76,300	1,620
Rent	-	20,000	8,210
Telecommunications	-	700	808
Utilities	-	2,000	839
	163,000	283,000	170,434
Excess Expense	$ 44,000	$ (283,000)	$ -

SCHEDULE 14

City of Iqaluit
Community Funding
For the Year Ended December 31

	Budget 2027 (Unaudited)	Budget 2026 (Unaudited)	Actual 2025
Revenue			
Government transfers			
Government of Canada	$ 3,068,700	$ 2,523,300	$ 10,752,269
	3,068,700	2,523,300	10,752,269
Expenses			
Community funding	2,504,700	2,039,300	10,112,235
Materials and supplies	23,900	23,900	9,048
Administration	460,300	378,500	573,948
Salaries and benefits	79,800	81,600	57,038
	3,068,700	2,523,300	10,752,269
Excess Revenue	$ -	$ -	$ -

2027 Annual Calendar

Meeting	Date	Time
Governance and Priorities COW	January 19, 2027	6:00 PM
Lighting of Qulliq followed by City Council Meeting	January 26, 2027	6:00 PM
Council / Administration Workshop	February 2, 2027	6:00 PM
City Council Meeting	February 9, 2027	6:00 PM
Governance and Priorities COW	February 16, 2027	6:00 PM
City Council Meeting	February 23, 2027	6:00 PM
Governance and Priorities COW	March 2, 2027	6:00 PM
City Council Meeting	March 9, 2027	6:00 PM
Governance and Priorities COW	March 16, 2027	6:00 PM
City Council Meeting	March 23, 2027	6:00 PM
Governance and Priorities COW	April 6, 2027	6:00 PM
City Council Meeting	April 13, 2027	6:00 PM
Governance and Priorities COW	April 20, 2027	6:00 PM
City Council Meeting	April 27, 2027	6:00 PM
Board of Revision	April 29, 2027	6:00 PM
Council / Administration Workshop	May 4, 2027	6:00 PM
City Council Meeting	May 11, 2027	6:00 PM
Governance and Priorities COW	May 18, 2027	6:00 PM
City Council Meeting	May 25, 2027	6:00 PM
Governance and Priorities COW	June 15, 2027	6:00 PM
City Council Meeting	June 22, 2027	6:00 PM
Governance and Priorities COW	July 20, 2027	6:00 PM
City Council Meeting	July 27, 2027	6:00 PM
Governance and Priorities COW	August 17, 2027	6:00 PM

2027 Annual Calendar

Meeting	Date	Time
City Council Meeting	August 24, 2027	6:00 PM
Governance and Priorities COW	September 7, 2027	6:00 PM
City Council Meeting	September 14, 2027	6:00 PM
City Council Meeting	September 28, 2027	6:00 PM
Governance and Priorities COW	October 5, 2027	6:00 PM
City Council Meeting	October 12, 2027	6:00 PM
City Council Meeting	November 9, 2027	6:00 PM
Governance and Priorities COW	November 16, 2027	6:00 PM
Council / Administration Workshop	November 23, 2027	6:00 PM
Governance and Priorities COW	December 7, 2027	6:00 PM
City Council Meeting	December 14, 2027	6:00 PM

Updated: October 19, 2026

COUNCIL CORRESPONDENCE – November 24, 2026

	Author	**Message**	**Action**
(a)	Qikiqtani Inuit Association (QIA)	QIA Grants and Contributions Program 2026/2027 - $6,000 Funding to Communities for Christmas Games, Hamlet Day Activities, or Other Community Events.	Information

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Qikiqtani Inuit Association

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Serving the communities of

ᐊᕐᕌᒍᖅ Arctic Bay · ᑲᓚᐅᓐᔪᒪᐃᖅ Clyde River · ᖃᓪᓗᓈᖅ Grise Fiord · ᐃᒡᓗᒃ Igloolik · ᐃᖅᓱᐅᐃᑦ Iqaluit · ᑭᒥᒥᓗᑦ Kimmirut · ᑭᙵᓚᐃᑦ Kinngait · ᐸᖓᓂᕆᔨᖅ Pangnirtung · ᑭᓐᓄᐊᒃᑐᖅ Pond Inlet · ᖁᑭᖅᑐᐊᕐᔪᐊᖅ Qikiqtarjuaq · ᖃᐅᔨᓴᓕᖅ Resolute Bay · ᓴᓂᑰᐃᖅ Sanikiluaq · ᓴᓂᕆᔭᐊᖅ Sanirajak

October 26, 2026

The QIA Grants and Contributions Program 2026/2027

Hello from QIA!

Please find enclosed a cheque for $6000 as part of QIA's Grants and Contributions Program.

The QIA Board of Directors has allocated these funds to all communities in our region, increasing our long-standing support for community events throughout the year. You can use these funds for Christmas games, Hamlet Day activities, or any other community events.

This grant does not require activity or financial reporting. However, we do ask that you acknowledge our contribution publicly and display our logo is displayed alongside other event funders. We can provide a printable version of our logo if you need it – just let us know!

If you have any questions about the Grants and Contributions Program, or any of our funding programs, please feel free to contact Martha Nowdlak, Manager of Grants and Contributions, at (867) 975-8349, or mnowdlak@qia.ca.

Sincerely,

Hagar Idlout-Sudlovenick
Director, Inuit Programs and Services
Qikiqtani Inuit Association
(P) 867.975.8409 or toll-free 1.800.667.2742
hidlout-sudlovenick@qia.ca