

**CITY OF IQALUIT  
FINANCE  
COMMITTEE OF THE WHOLE MEETING #01  
SEPTEMBER 25, 2025 at 6:00 p.m.  
CITY COUNCIL CHAMBERS**

**PRESENT FROM COUNCIL**

Councillor Kyle Sheppard, Chair  
Alternate Deputy Mayor Harry Flaherty  
Councillor Amber Aglukark  
Councillor Methusalah Kunuk  
Councillor Romeyn Stevenson  
Councillor Samuel Tilley

**ABSENT**

Mayor Solomon Awa  
Deputy Mayor Kimberly Smith  
Councillor Simon Nattaq

**PRESENT FROM ADMINISTRATION**

Steve England, Chief Administrative Officer  
Katrina Sarmiento, Acting City Clerk/Deputy City Clerk  
Bill Williams, Senior Executive Director of Municipal Infrastructure and Planning  
Peter Tumilty, Senior Executive Director of Corporate and Financial Services  
Kevin Kerr, Director of Engineering and Capital Projects  
Reiko Kobayashi, City Planner  
Tracey Oram, Director of Corporate Services

Councillor Sheppard called the meeting to order at 6:07 p.m.

**ADOPTION OF AGENDA**

**Motion FIN 25-01**

Moved by: Councillor Tilley  
Seconded by: Councillor Aglukark

Adoption of agenda as presented.

**Unanimously Carried**

**1. MINUTES**

None

**2. DECLARATION OF INTEREST**

None

**3. DELEGATIONS**

None

**4. DEFERRED BUSINESS AND TABLED ITEMS**

None

**5. NEW BUSINESS**

**a) 2026 Draft Capital Budget**

Peter Tumilty, Senior Executive Director of Corporate and Financial Services, presented the 2026 Draft Capital Budget. Mr. Tumilty made the following comments:

- Capital Plan is \$12 million larger than the previous year
- Contribution from the City increased from \$26 million last year to \$30 million this year
- Federal funding will continue to be utilized
- Government of Nunavut contributions has decreased from \$8.8 million last year to \$6 million this year, which is due the completion of large projects such as the waste transfer station
- Largest increase is from federal government from the Disaster Mitigation and Adaptation Fund
  - Additional \$10 million for critical water infrastructure
- Larger Capital Plan this year is related to the water infrastructure projects, which are 100 percent funded through the Disaster Mitigation and Adaptation Fund
  - During water infrastructure repairs, any sewer related projects will be carried out at the same time to prevent digging up the area a second time
  - Sewer projects are funded by the City
- Capital Plan is based on available funding
  - Determined by funding sources, estimated fund revenue and estimated fund balances at the end of 2025
- 2026 Draft Operating Budget will be presented in early November
  - Any major changes to the 2026 Draft Capital Budget will be presented at the same time

Alternate Deputy Mayor Flaherty asked the following questions, which Mr. Tumilty answered:

- Does the Capital Plan include new and ongoing projects?
  - 2026 Draft Capital Budget shows both 2025 and 2026 projects

- Last year, some projects in the Capital Plan were moved to the Operating Budget.
- Staff continue to review the Capital Plan and move items to the Operating Budget when appropriate
- What are considered capital projects?
  - Purchase and construction of long-term tangible capital assets
  - Design work for projects
  - Some plans and studies can be capitalized
  - Mr. Tumilty explained that some items, like the fire truck, are included in the Capital Budget in order to receive approval, but the expenditure does not take place until the following year due to the length of time it takes to tender and receive the truck.

Kevin Kerr, Director of Engineering and Capital Projects, explained the following:

- A visual presentation will show the actual location of various water and sewer projects.
- Capital Plan priorities are determined as follows:
  - Aging infrastructure
  - Upcoming development that may require infrastructure upgrades
  - Operational issues
  - Use the model for the wastewater collection system to determine what lines are near capacity
  - Use the model for the water distribution system to address areas with flow concerns
  - Flushing sanitary sewer lines in order to video the lines to determine what maintenance is required before the problem is bad and requires the line to be replaced
  - Regulatory requirements
  - Available funds

Councillor Kunuk asked the following question, which Mr. Kerr answered:

- Was the Federal Road extension (Line 0.24) carried out?
  - Federal Road extension was the extension of water service towards the new public works facility
  - This will complete that project this year.
- Were four new garbage trucks purchased this year (Line 2.04)?
  - Bill Williams, Senior Executive Director of Municipal Infrastructure and Planning, explained that the Capital Plan included four new garbage trucks, but Council reduced the number to two.
    - The two new garbage trucks were received on the second sealift and are in operation.
    - No additional garbage trucks have been included in the 2026 Draft Capital Budget.

Alternate Deputy Mayor Flaherty asked the following question, which Mr. Tumilty answered:

- Regarding the colour chart, is there a colour code that pertains to multi-year projects?
  - That element has not been added to the colour chart.
  - Staff will find a way to indicate multi-year projects

Mr. Tumilty provided highlights of the 2026 Draft Capital Budget in the amount of \$83 million.

Councillor Sheppard made the following comments/question, which Mr. Williams answered:

- Water project is moving forward and \$23 million will be used to create a new reservoir
- Cemetery building is the start of the planning process for a funeral home
- What part of town will the wastewater expansion be completed so that developments will not require accessory storage tanks?
  - Requirement for accessory storage tanks is based on individual development
  - Engineering team works with consultants and proponents
  - Capital Plan looks at addressing all the issues, which can take until 2027/2028 to complete
  - Some areas may come online faster depending on tenders, contractors and consultant work

Alternate Deputy Mayor Flaherty made the following comments/questions, which Mr. Williams answered:

- IT (Section 13) – Understands that dispatch equipment is out of date. Has staff considered upgrading the system?
  - Was not aware of an issue with the dispatch system
  - Steve England, Chief Administrative Officer, was also not aware of any issues with the dispatch system
    - Encourage people to contact staff
    - System being used is called Silent Knight, which is also used by the Government of Nunavut and numerous other agencies
    - Upgrades to the Silent Knight system are planned this year
- Expressed concern that once an area was paved, it may be dug up to carry out underground work. Did staff take into consideration underground work before determining areas to pave in Apex and Plateau?
  - Council has been requesting that Apex and Plateau be paved for quite some time
  - Safety is considered first and a priority
  - Not anticipating any underground work in either area
  - Asphalt crack sealing machine (Line 2.14) – needed to maintain new pavement

- Mr. England noted that there is a Master Drainage Plan that is being followed in conjunction with paving, and drainage improvements will be carried out in the areas that are being paved.
- Lagoon upgrades – aeration (Line 14.3) – Planned for 2027 - How is capital planning prioritized when residents are complaining about sewer for a couple of months, and is it possible to start earlier?
  - 2026 plan includes money for design and engineering work, and construction will be carried out in 2027
  - Operating Budget will include monies for dredging
- Critical Pipeline Renewals (Line 8.11) – What makes a pipeline considered critical?
  - Critical pipeline issues are individual renewals and patches, which are funded under the Long-Term Water Project
  - Consideration is given to areas with historic issues, studies and modelling of older parts of the city, and target areas identified by Public Works

Councillor Stevenson asked the following questions, which Mr. Williams answered:

- Are the two capital projects relating to the waste transfer station and landfill completed and will they become operational assets this year?
  - The waste transfer station and landfill projects were finalized in 2025.
  - Operation of the facility will be discussed during the review of the 2026 Draft Operation Budget
  - Superintendent of Solid Waste has indicated that the current landfill has approximately 12 to 18 months left and maximizing the area that remains
  - New system is a bale system and will be a phased-in approach and will have additional information during the Operating Budget review
- Is the new fire hall no longer a priority, as the draft budget references an improvement to the current fire hall?
  - There is no secured funding to allocate to a new fire hall.
  - Improvements will be carried out to the current fire hall
  - Mr. England advised that funding has been secured in the amount of \$500,000 to review an infrastructure plan with Council, as the current plan is expired.
    - Study was completed last year, and Administration and fire department talked about the pros and cons of a new fire hall or a satellite fire hall
    - Fire Chief and Fire Department have to be included in discussions
    - There are also opportunities with Building 901 that need to be considered.
    - This will be included in the October Council/Administration Workshop.

Councillor Tilley made the following comment/questions, which Mr. Tumilty answered:

- Astro Hill Infrastructure Upgrades (Lines 5.14 and 8.2) – Both line items have the same budget. Are there different projects?
  - The project is the same, but the work has been separated.
    - Line 8.2 refers to the water supply infrastructure, which is funded by the Disaster Mitigation and Adaptation Fund
    - Line 5.14 refers to the wastewater system upgrades, which is funded by the City
- How were the amounts for the projects determined?
  - Mr. Kerr advised that amounts are a combination of information from consultants for ongoing work and others are based on staff's previous experience from other similar projects.
  - Mr. England noted that the City has a strong team who has many years of experience in budgeting for projects.

Councillor Kunuk asked the following questions, which Mr. Williams answered:

- Are there any solid waste projects?
  - The draft budget does not include any projects for solid waste.
  - Working with Capstone Group: Future Cities, University of Waterloo, regarding micro gasification and potential incineration relating to regulations and desktop study
- Good to plan for incineration similar to Nuuk, Greenland, as many homes are heated with this method
  - New waste transfer station has a biomass boiler and any combustibles that can be used will be chipped and used to heat the building

Alternate Deputy Mayor Flaherty asked the following question, which Mr. Tumilty answered:

- The 2026 Draft Capital Budget is \$83 million, so where will the funding come from to pay for the projects?
  - Federal government – 56 percent
  - Government of Nunavut – 7.25 percent
  - City funds – 36.52 percent
  - There are adequate current reserves and cash flow to pay for the projects.
  - Revenue received from property taxes, and water and sewer rates are sufficient to continue to fund the cash flow to support the capital program

Councillor Aglukark asked the following questions, which Mr. Williams answered:

- Will the paving project in Plateau include any safety measures? Will there be any changes to the metal railing that may prevent any potential situations?
  - Paving is included in the Capital Budget
  - Traffic calming measures are in the Operating Budget and will not be undertaken until 2027 and once the paving project is completed in 2026

- Mr. England advised that during his meeting earlier this week with the RCMP, a discussion was held regarding traffic enforcement in the city, and it was indicated that they will continue to build on traffic enforcement.

**Motion FIN 25-02**

Moved by: Alternate Deputy Mayor Flaherty  
Seconded by: Councillor Stevenson

Committee recommends that Council approve the 2026 Draft Capital Budget as presented.

**Unanimously Carried**

**6. IN CAMERA SESSION**

( ) As per Section 23 (2) (a) CTV Act and By-law 526 Section 67

**7. ADJOURNMENT**

**Motion FIN 25-03**

Moved by: Councillor Tilley  
Seconded by: Councillor Stevenson

Committee adjourns at 7:10 p.m.

**Unanimously Carried**



  
Councillor Kyle Sheppard  
Chair

  
Katrina Sarmiento  
Acting City Clerk

Approved by City Council on the 14<sup>th</sup> day of October 2025.

